

How To Use Volume 4: Resource Manual

A resource manual is included in this plan to aid the members of the Incident Management Team in locating critical resources from the public sector within their jurisdiction. This manual lists governmental and public agency resources, facilities that may be utilized as mass care shelters, and food stores available within the city. This manual also contains survey forms that may be distributed during an event to assess exact resource availability (i.e. number of personnel, equipment, consumables, etc.)

While it might be preferable to include precise inventory information into one comprehensive resource manual, it is difficult to effectively capture and update such information. Therefore, this plan lists agency resource availability in general terms only.

The information listed in the Resource Manual should always be verified before it is considered “available” to the response.

This manual also contains limited information about private sector resources, to facilitate the procurement of additional resources, if necessary, to supplement public sector equipment and personnel. Private vendor and contract services/equipment may not necessarily be available at the time of the emergency.

Information in this manual may be supplemented with resource location and ownership information from local (city and borough) tax assessment records and with the local telephone book.

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SECTION 1: EMERGENCY SERVICES RESOURCES

This section contains general agency resource information for emergency services in Kodiak. Resource information includes both equipment and personnel, and is presented here to provide at-a-glance information regarding general staffing levels and agency capabilities.

During an actual emergency, it may be desirable to collect more specific information on one or all of these agencies to facilitate incident planning and logistics decision-making. In such a case, the survey form included here as Appendix A may be distributed to the emergency services organizations (fire and rescue) to assess resource availability.

Local Emergency Service Resource Agencies in Kodiak include the following:

- Kodiak Fire Department (486-8040)
- Bayside Volunteer Fire Department (486-4536)
- Women's Bay Volunteer Fire Department (487-4312)
- U.S. Coast Guard Fire Department (487-5808)
- Kodiak Island Search and Rescue (486-4121)

Emergency Services Agencies Contact Information and Overview

Kodiak Fire Department

219 Lower Mill Bay Road Kodiak, AK 99615

Emergency – Dial 911

Phone – 486-8040

Fax – 486-8048

Description:

Kodiak Fire Department is a Department of the City of Kodiak with full time paid staff of approximately 11 EMS/firefighters as well as approximately 20 volunteers. The Fire Chief reports directly to City Manager and serves as [Deputy] Incident Commander under Kodiak Incident Management Team structure. Capabilities include structural and marine firefighting, rescue, and emergency medical service. Equipment resources include engines and ambulances as well as several smaller vehicles. Communications capabilities include both VHF radios and mobile phones.

Bayside Fire And Rescue

4606 Rezanof Drive East Kodiak, AK 99615

Emergency Dial 911

Phone – 486-4536

Fax – 486-3025

Description:

Bayside Fire and Rescue operates under a full-time paid Fire Chief and is staffed by approximately 25 volunteers. Capabilities include structural and wildland firefighting, with limited emergency medical services (primarily first responders, a few EMT/ETTs). The department has an engine and water tender, and the station is co-located with the Bayside Training Center. The Bayside Fire Chief works under the Kodiak Area Fire Chief during a multi-jurisdictional incident. Bayside Fire and Rescue is an agency of the Kodiak Island Borough.

Womens Bay Volunteer Fire Department

528 Sargent Creek Road Kodiak, AK 99615

Emergency Dial 911

Phone – 487-4312

Fax – n/a

Description:

Women's Bay Volunteer Fire Department operates under a volunteer chief and is staffed by approximately 12 volunteers. Capabilities include structural and wildland firefighting and first responder first aid, with limited emergency medical capabilities. The Women's Bay Fire Department operates a fire engine and water tender, and has a small station with no emergency power. The Women's Bay Fire Chief works under the Kodiak Area Fire Chief during a multi-jurisdictional incident. The Women's Bay Volunteer Fire Department is an agency of the Kodiak Island Borough.

U.S. Coast Guard Fire Department

USCG Integrated Support Command (ISC) Kodiak Kodiak, AK 99619

Emergency Dial 911

Phone – 487-5808/487-5777

Fax – 487-5361

Description:

The U.S. Coast Guard Fire Department operates as part of the Coast Guard Integrated Support Command Kodiak, and generally only responds to incidents involving Coast Guard Property or at the State Airport. However, the Coast Guard Fire Department, through Mutual Aid Agreements, responds to help other agencies in response to a variety of emergency situations. The USCG Fire Department operates under the command of a Fire Chief, with 3 Assistant Chiefs, 6 Captains, and 22 civilian firefighters. All personnel are civil service employees. All firefighters are EMT- 1, 2, or 3 level certified. The department staffs structural firefighting apparatus as well as Crash-Fire-Rescue apparatus, and responds to all aircraft emergencies at the State Airport and the Coast Guard Air Station.

Kodiak Island Search And Rescue (KISAR)

Emergency Dial 911

Phone – 486-4121 or 486-3414 or 487-4046 or 654-KISAR (must be activated through Alaska State Troopers - 486-4121 or 911)

Description:

Kodiak Island Search and Rescue is a volunteer organization with approximately 25 responders. KISAR is led by a president and vice president, and can only be called out/activated by the Alaska State Troopers. KISAR members have a broad range of skills and abilities, and the organization's capabilities include mountaineering and ski search and rescue, emergency medical response, avalanche rescue, search dog teams, and kayaking. The group does not maintain any dedicated apparatus, and the search dogs are trained and kept by their individual owners. The group has access to a variety of search and rescue gear, including rock climbing equipment, ski patrol sleds, first aid resources, tents, litters, and snow and ice equipment. KISAR can call-out statewide search dog teams and mountain rescue teams from Anchorage, Fairbanks, Juneau, and Sitka if needed to supplement a local response.

The group works primarily on ground-based searches, but may also use kayaks to search near coastal/shoreline areas.

Kodiak Emergency Services Resources Matrix

This chart summarizes agency response capabilities for general incident planning purposes. To obtain specific, updated information about each agency's personnel and/or equipment resources, contact the agency directly and use the resource survey form (Appendix A) to obtain particular information.

RESOURCES/ CAPABILITIES	KODIAK AREA FIRE & RESCUE	BAYSIDE FIRE & RESCUE	WOMEN'S BAY VOL. FIRE	USCG FIRE DEPT.	KISAR
EMT I Trained Personnel	YES	YES	Limited	YES	Limited
EMT II Trained	YES	NO	Limited (2)	YES	Limited
EMT III Trained	YES	NO	NO	YES	Limited
Paramedics	NO	NO	NO	NO	NO
ETT Trained	YES	Yes	Limited	YES	Limited
Structural Firefighting	YES	YES	YES	YES	NO
Wildland Firefighting	YES	YES	YES	YES	NO
Marine Firefighting Teams	YES	NO	NO- some individual training	YES	NO
High/Low Angle Rescue Teams	YES	NO	NO	YES	YES – wilderness capable
Confined Space Rescue	YES	NO	NO	YES	NO
Hazmat Teams	YES – Technician level	First Responder Awareness level	First Responder Awareness Level	Technician Level + ICS/Hazmat	NO
PPE for Hazmat Teams	Level A	Level D	Level D	Up to level A	N/A
Dive Rescue Teams	NO	NO	NO	NO	YES – limited
Ice Rescue Teams	YES	Not formally	Not formally	YES	NO
Surface Water Rescue Teams	YES	NO	NO	NO	NO – limited shoreline SAR
Other Special Teams	N/A	N/A	N/A	Airport crash rescue/response	Ground SAR, Avalanche rescue, ski rescue
RESOURCES/	KODIAK AREA FIRE &	BAYSIDE FIRE &	WOMEN'S BAY VOL.	USCG FIRE	KISAR

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APPARATUS	RESCUE	RESCUE	FIRE	DEPT.	
Engines	3 engine/pumpers	1	1	6 total (3 for airport crash only)	NO
Water Tender	NO- rely on hydrants	1	1	NO – use hydrants	NO
Aerial Platform	1	NO	NO	NO	NO
Brush Unit	Seasonal capability	NO	Yes (4wd all-purpose)	NO	NO
Rescue Truck	NO	NO	NO	YES	NO
Ambulances	3 – all ALS capable	NO	NO	NO	NO
Utility Units (#)	2	1	4wd all-purpose	3 command veh.	NO
Other apparatus	Access to Public Works	2 squad vehicles	Pumps, hoses	Hazmat unit	Misc. SAR gear
SCBA equipment	30 units w/45 extra bottles & cascade refill	12 units, 16 extra bottles - no refill	16 units, 12 spare bottles– no refill	Approx. 40 + 40 spare bottles	NO
Mass casualty supplies	Limited supplies on ambulances	First Responder kits + O2 and backboards	First Responder 1 st aid kit. Oxygen, stretcher	Yes – onboard apparatus	NO
VHF Radios	In all vehicles + 12 handheld programmable	4 mobile (in vehicles) , 8 portables	Mobile in each truck + approx. 9 handheld	Mobiles + 20 handhelds	@ 14 handheld VHF
Cell phones	5	1 radio-phone	YES	3	1
Monitor freq.	City & emergency freq.	Fire, disaster, city, marine, AST	Fire, disaster, KPD, AST, Ground – Air	CG + san AST, KPD, disaster, city freq.	AST, mar 21/22, SAR/ASARD 1,2, police
Working freq.	Fire Rptr + 2 Tactical	Fire Rptr + 2 Tactical	Fire Tactical 2	CG Fire	AST, marine 22, or ASARD 1&2
CB or SSB radio	NO	YES	NO	NO	NO
Other comms equipments	Shared dispatch w/KPD & redundant dispatch unit	Mobile comms vehicle (Squad-14)	NO – comms difficult in Women's Bay	NO	NO
Generators	Fixed diesel generator, auto start for station house; 5 portable gensets	4 portable gensets	NONE	Fixed unit @ station + mobile squad 47, alt EOC	N/A
Other Resources	NO	KARES	Decon shelter spill kit	Disaster/wildland cache	Search dogs, SAR equip

Emergency Services Resources Inventory Survey

NOTE: It is important that you use the instruction sheet accompanying this survey to properly fill out the survey form. Please make sure you have read the instruction form, paying close attention to the definitions of different items and the information that is being asked. Thank you.

Name of Department: _____

1. Phone Number: _____ Fax Number: _____

2. Dispatch Phone Number: _____

Address (Street, City, State, Zip): _____

3. CONTACT PERSONS

FIRST NAME	LAST NAME	TITLE	PHONE (home)

4. PERSONNEL

# of EMT-I	# of EMT-II	# of EMT-III	# of Paramedics	# of Firefighters	Community Health Aides	# of ETTs

5. SPECIAL TEAMS (indicate capability with a Yes or No for each Team)

Heavy Rescue	Rope Rescue	Dive Rescue	Trench Rescue	Surface Water Rescue	Marine Fire fighting	Hazmat Teams	High Angle Rescue	Other Teams (describe)

6. APPARATUS

# of Engines	# of Tanker/Pumpers	# of Aerial/Snorkel Trucks	# of Brush Units	# of Rescue Trucks	# of Utility Units	Other Apparatus

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Ambulances/Medic Units

Total Number units	Number with ALS	Number with BLS

7. SCBA? _____

List SCBA Types: _____

Total Number of SCBA	SCBA Bottle Capacities	# of Spare SCBA Bottles	# of SCBA Bottle Refill Stations - Stationary	# of SCBA Bottle Refill Stations - portable

8. Communications

RADIO FREQUENCIES

Transmit	Receive	Tone Squelch	Frequency Name

# of Portable Radios	# of Cellular Phones	Other Types of Communications

9. Mass Casualty

Disaster Supplies for Mass Casualty?

YES	NO

Maximum Number of Patients before initial supplies depleted:

ALS	BLS

10. Personal Protective Equipment (PPE)

Type and amount of PPE available for use by responders: _____

11. Fuel Supply

YES	NO

Number of days of operation before fuel supply exhausted:

13. Other pertinent information

Emergency Services Resource Inventory Survey Form Instructions

NOTE: It is important that you use this instruction sheet to properly fill out the survey form. Please make sure you have read the instructions paying close attention to the definitions of different items and the information that is being asked.

1. **Phone Number.** Business phone number available during normal business hours
2. **Dispatch Phone Number.** This is a twenty-four hour administrative number, not an 9-1-1 or emergency number, that can be used to access the services of your organization.
3. **Contact Person.** These are the people in decreasing chain of command order who have authority to commit forces and honor mutual aid and cooperative agreements. The phone number should not be the 8 - 5 business phone but their home phone for after hours contact.
4. **Personnel.** These are the personnel in your organization listed by skill levels as defined below. List the number of the people qualified at that certification.
 - **EMT-I:** State of Alaska certified EMT-I
 - **EMT-II:** State of Alaska certified EMT-II
 - **EMT-III:** State of Alaska certified EMT-III
 - **Paramedic:** State of Alaska licensed Mobile Intensive Care Paramedic
 - **Firefighter:** State of Alaska certified Firefighter-I, or trained to the objectives of NFPA 1001, or three years of firefighting experience.
 - **Community Health Aide:** An individual trained and authorized by the to perform the duties of Community Health Aide.
 - **ETT:** State of Alaska accredited ETT
5. **Special Teams.** Special task force teams with the appropriate training and equipment.
 - **Heavy Rescue:** A team having the competence in access and disentanglement skills and who can use them for a particular need. This includes a full compliment of personal protective equipment and rescue tools with at least a hydraulically operated spreader jaws and cutter.
 - **Rope Rescue:** A team that is competent in a number of high angle rope skills and who can use them for particular needs and possesses the ropes and other associated gear that is necessary to accomplish the task.
 - **Dive Rescue:** A team that is competent in a number of dive rescue skills and who can use them for a particular need. This includes a full compliment of personal protective equipment and dive rescue equipment.
 - **Trench Rescue:** A team that is competent in the skills necessary to perform trench rescue and has a full compliment of personal protective equipment and rescue tools and equipment specific to trench rescue such as sheeting, shoring, uprights, etc.

5. Special Teams, continued.

- **Surface Water Rescue:** A team that is competent in a number of surface water skills and who can use them for particular needs and possesses the ropes and other associated gear that is necessary to accomplish the task.
- **Radiological Monitor Teams:** A team that is competent in the detection, measurement, recording, and reporting of radiation exposure rates and possesses the personal protective equipment and specialized equipment for detection and measurement.
- **Hazmat Teams:** A team that can respond to and control most hazmat incidents safely and effectively. This includes training to and appropriate personal protective equipment and the tools and equipment to control and mitigate the hazard. Levels of training for hazmat teams include the following:
 - A. First Responder Awareness Level Hazmat Team:** Lowest level of response capability. No respirator protection necessary. Action limited to securing area, calling for higher level of response. Generally limited to Level D PPE.
 - B. First Responder Operations Level Hazmat Team:** Responders have some SCBA equipment and PPE up to level B or A. Action limited to rescue of victims. Responders not trained to take mitigating action to stop spill or leak.
 - C. Technician Level Hazmat Team:** Responders trained to use proper PPE (level A or B) and to perform aggressive offensive operations to stop spill or leak. Trained to use all four levels of PPE.
- **Marine Firefighting:** A team that has the knowledge of special procedures and competent in a number of marine firefighting skills and who can use them for particular needs and possesses the personal protective equipment and can supervise or assist in the application of special agents and perform tests.

6. Apparatus The following definitions will apply:

- **Engine:** Fire apparatus that has a pumping capacity of 500 gpm or more, plus a compliment of hose, ladders, personnel and other equipment.
- **Pumper/Tanker:** A standard engine (see engine def.) with a water tank capacity generally 1,000 gallons or more.
- **Water Tender:** Vehicle with a water capacity from 1,200 to 10,000 gallons, with or without a small power take off (PTO) pump; used to transport water between a source and an engine at the fire scene.
- **Aerial Ladder/Platform:** Power-operated ladder of two or more sections that is permanently mounted on a fire apparatus; mechanically or hydraulically raised platform mounted on a fire apparatus used for rescue and firefighting. The platform can have an articulated (folding) boom, a telescopic boom, or some combination of the two (also called articulated platform, elevated platform, extending platform, snorkel).
- **Brush Unit:** Fire apparatus that is a four wheel drive high clearance vehicle that has a pump, water tank, hose, personnel, and other equipment for the fighting of wildfire and off road incidents.
- **Rescue Truck:** A vehicle having the capability to respond to incidents and is able to transport a compliment of rescue tools, equipment, supplies, and personnel.
- **Medic Unit:** A State of Alaska certified BLS and/or ALS ambulance having a transport capacity and a full compliment of personnel. Specify number, type of ambulance (eg. type I, type II, type III), whether it is a BLS and ALS unit and the number of stretcher patients that can be transported within the particular unit.

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- **Utility Unit:** Vehicle having a utility purpose such as the transporting of personnel or miscellaneous equipment or supplies; such as pick-ups, carry-alls, suburbans, passenger vehicles, etc.
- **Other:** Any other type of apparatus or vehicle or equipment that can be used on an incident. please list and describe.

7. SCBA: Equipment used by fire fighters to provide respiratory protection in hazardous environment. It consists of a face piece, a regulator or control device, an air or oxygen supply and a harness assembly (also called air mask). List SCBA by brands or models or types, bottle capacities in cubic feet or liters or psi, refill stations both portable and stationary units, numbers of SCBA that are operational, and the number of spare SCBA bottles that are operational.

8. Communications: List the radio frequencies you have the capability to access. If you have programmable radios and can dial up any frequency please note. List the numbers of portable (hand held) radios and cellular phones if applicable. Also list if you have other types of radio capabilities such as Single Side Band Citizen Band, and others.

9. Mass Casualties: Check the appropriate box if you have a stock of supplies that can be used in a mass casualty incident. List the number of patients that could be treated with these supplies at the basic life support (BLS) and advanced life support (ALS) levels.

10. Personal Protective Equipment (PPE): The equipment or clothing required to shield and protect personnel from chemical, biological, and physical hazards.

- **Level A:** Fully encapsulated suit with self-contained breathing apparatus (SCBA). Highest level of PPE
- **Level B:** Protective suite (not necessarily encapsulated) and SCBA.
- **Level C:** "Splash suits" or appropriate protection, such as firefighter turnouts. Use respirator or filter mask but not SCBA.
- **Level D:** Lowest level of protection. Generally includes coveralls, rain gear, or other protective clothing with no respirator protection necessary.

11. Fuel Supply: Does your organization have an on site fuel supply and if so how many days of operations can you operate with the fuel normally stored?

12. Other Pertinent Information: Use this space to list any other information that you feel would be helpful in the event of a large scale emergency and/or disaster.

SECTION 2: HOSPITAL, MEDICAL, AND PUBLIC HEALTH RESOURCES

This section contains general agency resource information for the hospital and medical resources in Kodiak. Resource information includes facilities, capacities for emergency care, equipment and personnel, and is presented here to provide at-a-glance information regarding general staffing levels and patient care capabilities available locally.

During an actual emergency, it may be desirable to collect more specific information on one or all of these medical/health care facilities to facilitate incident planning and logistics decision-making. In such a case, the survey form included here as Appendix A may be distributed to local hospitals and medical facilities to assess resource availability.

Local Hospital and Medical Resources in Kodiak include the following:

- Providence/Kodiak Island Medical Center (486-3050 or 486-3281)
- Alaska Department of Health and Human Services/Public Health Service (486-3319)
- Alaska Department of Environmental Conservation/Food Safety and Sanitation Field Office (486-3350)
- Kodiak Island Medical Associates (486-6065)
- North Pacific Medical Center (486-4183)
- U.S. Coast Guard Rockmore-King Medical Clinic (487-5757)
- Kodiak Area Native Association (486-9870)

Hospital and Medical Resources Contact Information and Overview

Providence/Kodiak Island Medical Center

1915 Rezanof Drive Kodiak, AK 99615

Phone -- 486-3050 or 486-3281

Description:

Providence/Kodiak Island Medical Center is the largest hospital facility on Kodiak. The Medical Center has approximately 32 acute care and 15 long-term care beds, with 24-hour a day emergency room services, and specialties including obstetrics, pediatrics, surgery, critical and acute care, and emergency medicine. The Medical Center has approximately 42 medical professionals on staff, nineteen (19) of which are physicians. Many of these physicians respond from local clinics during an emergency. The Medical Center employs a total of approximately 180 people.

There is no morgue at the medical center, however the Medical Center has a refrigerated oxygen storage room that could be used as a temporary morgue in an emergency. The Medical Center has a fixed diesel generator with 2800 gallons of fuel. There are also 5,000 gallons of diesel stored for the boiler system, and this fuel could be used as a back-up for the generator in an emergency. Ambulance services are provided by Kodiak Fire Department, as the medical center has no ambulances of their own. Although this is the largest medical facility in the Kodiak region, it is not equipped or staffed to deal with large, mass casualty incidents.

Alaska Department of Health and Human Services/Public Health Service

316 Mission Road, Room 207, Kodiak, AK 99615

Phone -- 486-3319 Fax -- 486-8149

Description:

The Alaska Department of Health and Human Services/Public Health Service (DHSS/Public Health) has a local office in Kodiak staffed by 3 public health nurses, 1 RN, and 2 administrative personnel. In the event of a disaster or public health emergency, the Public Health Service is prepared to respond to bioterrorism threats and assist communities in recovery. This may include: disease surveillance and contact investigation, administration of vaccines and prophylactic medications, mobilizing community partners, assessing and evaluating health issues, controlling communicable disease, monitoring community health status, and assisting with the enforcement of laws and regulations that ensure and protect the health of the public.

Specimens are sent to the Alaska State Public Health Laboratory and data is collected or reported to the State of Alaska Section of Epidemiology for analysis and evaluation. These services are accessed by contacting the Kodiak Public Health Center. DHSS/Public Health can access public health and emergency medical resources at the

Hospital, Medical, and Public Health Resources

request of most any state agency. DHSS/Public health provides a link to the State Epidemiology department, which also has a mobile Public Health Service Response Team comprised of 6-12 persons that can be deployed to any community in the state. State Epidemiology resources, which include additional nurses, nurse managers, and consultants, are located in Juneau and Anchorage.

Alaska Disaster Medical Assistance Team (DMAT)

4315 Diplomacy Drive
Anchorage, AK 99508

Alaska-1 Disaster Medical Team (AK-1 DMAT) is a Federally sponsored, local volunteer based responder to disasters. This Alaskan team is made up of volunteer doctors, nurses, physician assistants (PA), paramedics, EMTS, and non-medical support personnel. AK-1 is the only team in the system that will have cold weather response capabilities. When deployed, this team will bring health professionals and support staff to assist in devastated areas. The team earned their Level 1 status from the National Disaster Medical System (NDMS) office of Emergency Preparedness in FEMA. When activated, Level 1 DMATS are deployed to assist local emergency responders to provide medical care for their citizens. Once on site, teams are equipped to be self-reliant for 72 hours and insure the safety and health of all team members while providing clinical care as needed. Treatment areas, power generation, radio communications, and personnel shelters can be established and maintained.

Alaska Department of Environmental Conservation/Food Safety and Sanitation Field Office

316 Mission Rd., Kodiak 99615
Phone - 486-3350

An Alaska Department of Environmental Conservation (ADEC) Food Safety and Sanitation Field Office is located in the Kodiak community. Food safety and sanitation concerns during a disaster emergency include: the production, sale, and distribution of unwholesome foods; the existence of unsafe and hazardous conditions at public facilities; treatment and safety of public drinking water; wastewater treatment and disposal; and solid waste disposal. ADEC Food Safety & Sanitation collects environmental samples and takes samples of food, drinking water, pool water, wastewater, and pesticides during inspections as needed for laboratory analysis. The department also investigates illness related to food, water, or environmental exposures and refers findings to the Department of Health and Social Services/Division of Public Health, Epidemiology Section as needed. ADEC Food & Safety Sanitation also responds to bio-terrorism threats or events.

Kodiak Island Medical Associates

1818 East Rezanof Drive Kodiak, AK 99615

Phone -- 486-6065 or 486-3281 (after hours emergency)

Description:

Small clinic facility with approximately five physicians (internal medicine, general and family practice); 1 Physician Assistant, and 1 Advanced Nurse Practitioner. Clinic hours are 8am to 5pm, Monday through Friday. Emergency services, medical surgery, and long-term patient care provided through Providence/Kodiak Island Medical Center (PKIMC). KIMA physicians and nurses report to PKIMC whenever the hospital disaster plan is initiated.

North Pacific Medical Center

104 Center Avenue, Ste. 100 Kodiak, AK 99615

Phone -- 486-4183 or 486-3281 (after hours emergency)

Description:

Small clinic facility with approximately 2-3 family practice physicians. Clinic hours 8am to 5pm, Monday through Friday. Emergency services, surgery, and long-term patient care provided through Providence/Kodiak Island Medical Facility.

USCG Rockmore-King Medical Clinic

U.S. Coast Guard Base, Kodiak, AK 99615

Phone – 487-5757 or 487-5222 or 911

Description:

Military medical facility. Emergency medical care for active duty military only. Dental clinic for active duty military only. Dependents and retired military receive routine preventative care by appointment. Facility not available for civilian care, however may be made available during mass casualty or extreme emergency. This is the only medical facility on Bells Flats (west) side of airport. Approximately 3 full time public health service physicians, one physician's assistant, 2 dentists, 2 RNs, 25 emergency medical technicians, and support and administrative personnel staff the clinic. The USCG base (through the fire department and clinic) may respond to airport disasters at the State Airport. There is fixed emergency power generation at the clinic. The clinic does not have an ambulance and does not provide emergency patient transport.

Kodiak Area Native Association

3449 Rezanof Drive East Kodiak, AK 99615

Phone -- 486-9870 or 800-478-5721

Description:

Small medical and dental clinic for Alaska natives. Provides health care support for Kodiak area villages and outpatient services. The clinic operates during normal business hours (Monday through Friday), with four MDs, three nurses and two physician assistants on staff. The clinic provides no specialty care or inpatient services, however they do provide medical support (via phone) to the six rural native communities in Kodiak Island Borough. No emergency power.

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Hospital and Medical Resources Matrix

This chart summarizes local hospital and medical clinic capabilities and is meant to be used for general incident planning purposes. To obtain specific, updated information about each facility's personnel and/or equipment resources, contact the hospital or clinic directly and use the resource survey form (Appendix A) to obtain particular information.

Resources/ capabilities	PKIMC	KIMA	NPMC	USCG Clinic	KANA
Number of Beds	25 acute care, 10 long term care	None*	None*	None*	None
Staffing	Approx. 19 MDs (incl. KIMA & NPMC docs), 30 nurses. Total staff = 180	Approx. 5 MDs, 1 PA, Adv. Nurse practit.	Approx 2-3 MDs - admit @ Providence	3 MDs, 1 PA, 2 RNs, 2 dentists, 25 med. technicians	4 MDs, 1 P.A., 8 nurses, 3 ETT, 6 EMT, 2 Pharmicists, 3 dentists
24-hour care?	YES	NO*	NO*	NO	NO
Anesthesiology	Nurse Anasthetist	NO*	NO*	NO	NO
Decontamination	YES, with FD assistance	NO	NO	NO	NO
Neonatal	OB nursery; no special capabil.	NO*	NO*	NO	NO
Pediatrics	Part of normal acute care	Routine care	Routine care	NO*	NO – well baby program
Surgery	Medical surgery	NO*	YES	NO	NO
X-Ray	Yes, and C-T	YES	NO*	YES	NO
Heliport	Helipad at Spruce Cape. Helos may land on Rezanof if close road.	NO	NO	Adjacent to airport & USCG Air Station.	NO*
Air Transport Capabilities	Rely on Air Ambulance and USCG Air Station.	NO*	NO*	Rely on air ambulance & USCG Air Station.	NO*
Ambulances?	Rely on Kodiak Area Fire & Rescue (3 total)	NO*	NO*	Rely on Kodiak Area Fire & Rescue	NO
Ventilators	2	NO*	NO*	NO	NO
Mass casualty supplies	Limited, plus clinic support & off-island resources.	NO. Basic first aid & meds.	NO. First aid & meds.	Yes – limited. Approx 15 rapid response boxes w/ first aid, mass care, med supplies.	NO. Basic first aid & meds, small pharmacy, lab.

* Capability available through Providence Kodiak Island Medical Center.

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Resources/ capabilities	PKIMC	KIMA	NPMC	USCG Clinic	KANA
Days of Operation w/ existing med. supplies	Restocked monthly. Mass casualty—would need resupply in 24hrs.	Supplies limited – no mass casualty	Supplies limited – no mass casualty	Mass casualty- would need resupply w/in days	Would depend on emergency – need resupply early
Food service	Patient meals. No cafeteria	NO	NO	NO	Limited – wellness center.
Days of Operation w/ existing food & water	A few days. Hospital plan calls for employees to bring in extra food. 24-72 hrs.	N/A	N/A	N/A	N/A
Max # critical patients w/o resupply	15-20	N/A	N/A	N/A	N/A
Morgue Facilities?	NO. Oxygen storage room (cooled) may be used in emergency. Max 150 bodies.	NO	NO	NO. Warehouse storage (not cooled) in emergency	NO
Body Bags	NO	NO	NO	Some. (20-25)	NO
Vehicles & Utility Units	1 4WD pickup truck. 3 passenger vehicles	NO	NO	None dedicated. ISC vehicles available	NO
Emergency Power	Yes. Fixed diesel generator w/2800 gallon tank.	NO	NO	Yes. Fixed generator w/1 backup generator.	NO
ALS/BLS?	ALS & BLS	ALS & BLS	BLS. Maybe ALS	ALS & BLS	ALS & BLS
VHF Radios	1 for ambulance, @ 15 FRS radios for in-house staff.	NO	NO	6 handhelds	NO
Cell phones	20-40, incl. MDs on call	MDs on call	MDs on call	2	NO
Radio freq. monitored	EMS freq., disaster freq., AST, KPD, Fire	N/A	N/A	USCG Freq.	N/A
Working frequencies	EMS freq. (155.1600)	N/A	N/A	USCG emergency Freq.	N/A
Other comms equipments	Approx. 35 digital pagers for staff.	Some MDs have pagers	MDs have pagers	Crash phone circuit from Kodiak tower	Some MDs have pagers s

Hospital and Medical Resources Inventory Survey

NOTE: It is important that you use the instruction sheet accompanying this survey to properly fill out the survey form. Please make sure you have read the instruction form, paying close attention to the definitions of different items and the information that is being asked. Thank you.

Name of Hospital/Clinic: _____

1. Phone Number: _____ Fax Number: _____

Address (Street, City, State, Zip): _____

3. CONTACT PERSONS

FIRST NAME	LAST NAME	TITLE	PHONE (home)

4. BEDS

Emergency Room	Intensive Care	Acute Care	Max. Total # of Beds

5. 24-hour Capabilities (Indicate with a "YES" or "NO" whether 24-hour capability for the following)

Operating Room	Anes- Thesiology	Neonatal	Pediatrics	Surgery	X-Ray	Heliport	Air Transport

Maximum # of patients in morgue	Total # of ventilators

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6. CRITICAL PATIENTS

<i>Maximum # of Critically Injured Patients without resupply of resources</i>

7. STANDBY EMERGENCY POWER?

YES	NO	Hours of Operation

8. MAXIMUM # OF DAYS OF OPERATION WITHOUT RESUPPLY:

Food	Water	Medical Supplies	Other Supplies

9. MASS CASUALTY

Disaster Supplies for Mass Casualty?

YES	NO

Maximum Number of Patients before initial supplies depleted:

ALS	BLS

10. COMMUNICATIONS

RADIO FREQUENCIES:

Transmit	Receive	Tone Squelch	Frequency Name

# of Portable Radios	# of Cellular Phones	Other Types of Communications

11. Other pertinent information

Hospital and Medical Services Resource Inventory Survey Form Instructions

NOTE: It is important that you use this instruction sheet to properly fill out the survey form. Please make sure you have read the instructions paying close attention to the definitions of different items and the information that is being asked.

1. **Phone Number.** Business phone number available during normal business hours
2. **Dispatch Phone Number.** This is a twenty-four hour administrative number, not an 9-1-1- or emergency number, that can be used to access the services of your organization.
3. **Contact Person.** These are the people in decreasing chain of command order who have authority to commit forces and honor mutual aid and cooperative agreements. The phone number should not be the 8 - 5 business phone but their home phone for after hours contact.
4. **Beds.** List the number and types of care beds available at your facility.
5. **Emergency Room Beds.**
 - **Maximum:** Maximum number of patients beds that could be used given extreme circumstances.
 - **Capabilities:** Check "yes" or no if your facility has the ability to provide that service on a 24 hour basis:
 - Operating Room** - number of rooms that can be used for surgery including a surgical team.
 - Anesthesiologist** - availability and number available.
 - Decontamination** - do you have an area set up for decontamination of patients who are contaminated with hazardous materials and/or radiation that will confine the contamination to the specific area and a trained team to accomplish the decontamination?
 - Neonatal** - the ability to provide definitive care to neonatal patients.
 - Pediatrics** - the ability to provide definitive care to pediatric patients.
 - Surgeon** - availability and number available.
 - X-Ray** - x-ray ability.
 - Heliport** - the ability to land a medevac helicopter at your facility 24 hr.
 - Air Transport Agency** - does your facility have access to 24 hour air medevac capability?
 - Morgue** - number of deceased patients your facility can store.
 - Ventilators** - number of respiratory ventilators available for use.
6. **Critical Patients.** Maximum number of critically injured patients your facility could provide definitive care to without resupply.
7. **Emergency Power.** Does your facility have standby emergency electrical power and how many hours of operation given the amount of bulk fuel stored at your facility?

8. Days of Operation. Number of days your facility can operate given the stocks on hand of the following items:

- **Food** - how many days worth of food to feed staff and patients given “normal” patient occupancy?
- **Water** - how many days supply of water on hand for staff and patients needs given “normal” patient occupancy and disruption and/or loss of municipal water supply?
- **Medical Supplies** - how many days supply of medical supplies to provide patient care?
- **Other** - what kinds of other supplies does your facility need for normal operations and how many days of supply are on hand at your facility?

9. Mass Casualties. If you have a stock of supplies that can be used in a mass casualty incident and the number of patients that could be treated with these supplies at the basic life support (BLS) and advanced life support (ALS) levels.

10. Communications. List the radio frequencies you have the capability to access. If you have programmable radios and can dial up any frequency please note. List numbers of portable (hand held) radios and cellular phones if applicable. List if you have other types of radio capabilities such as Single Side Band, Citizen Band, and others.

11. Other Pertinent Information. Use this space to list any other information that the local government would find helpful in the event of a large scale emergency and/or disaster.

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SECTION 3: LAW ENFORCEMENT RESOURCES

This section contains general agency resource information for law enforcement resources in Kodiak. Resource information includes both equipment and personnel, and is presented here to provide an at-a-glance reference regarding general staffing levels and agency capabilities.

During an actual emergency, it may be desirable to collect more specific information on one or all of these agencies to facilitate incident planning and logistics decision-making. In such a case, the survey form included here as Appendix A may be distributed to the emergency services organizations (fire and rescue) to assess resource availability.

Local Law Enforcement Agencies in Kodiak include the following:

- Kodiak Police Department (486-8000)
- Alaska Department of Public Safety, State Troopers, "C" Detachment, Kodiak Post (486-4121)
- Alaska Bureau of Wildlife Enforcement (486-4761)
- U.S. Coast Guard Military Police (487-5266, 487-5555)
- Civil Air Patrol – Kodiak Composite Squadron (486-4060)
- Alaska State Parks – Division of Outdoor Recreation, Kodiak District (486-6339)

Law Enforcement Agencies Contact Information and Overview

Kodiak Police Department

217 Lower Mill Bay Road Kodiak, AK 99615

Emergency – Dial 911

Phone -- 486-8000

Fax -- 486-8023

Description:

The Kodiak Police Department (KPD) is a Department of the City of Kodiak with a chief, approximately 16 officers and detectives, a dispatch staff of 8 led by a Dispatch Sargent, an animal control officer, a parking enforcement officer, and a small administrative staff. The KPD has the largest detention facility in Kodiak, with several cells equipped as 14-day holding facilities. The Police Chief is considered a city department head and reports directly to City Manager.

Alaska State Troopers “C” Detachment

Kodiak Post

211 Bartel Ave. Kodiak, AK 99615

Emergency Dial 911

Phone – 486-4121

Description:

The Alaska State Troopers “C” Detachment is a division of the Department of Public Safety. The Kodiak Post handles all State of Alaska law enforcement (non-fish and wildlife) in the Kodiak Island Borough, and is the only municipal police force beyond the City of Kodiak limits. The State Troopers supervise the Village Public Safety Officers, which provide basic law enforcement services in the remote communities in Kodiak Island Borough. The Kodiak Post is led by a Post Commander (Sergeant), who oversees a staff of approximately six troopers and three civilian dispatchers. All troopers have first responder first aid training. The Kodiak Post Commander is the search and rescue coordinator for all land searches in Kodiak Island Borough. The Kodiak Post currently leads the AST dive team, which has members from both the "C" Detachment and the Fish and Wildlife Protection Division. The Kodiak Post Commander reports to an AST Lieutenant in Anchorage and holds a seat on the Kodiak Emergency Services Council as a liaison to the villages and outlying communities.

Alaska Bureau of Wildlife Enforcement

211 Bartel Ave. Kodiak, AK 99615

Emergency Dial 911

Phone – 486-4761

Description:

The Alaska Bureau of Wildlife Enforcement (formerly the Fish and Wildlife Protection Division) is part of the Department of Public Safety, and the Bureau of Wildlife Enforcement troopers work cooperatively with the Kodiak Post of the Alaska State Troopers "C" Detachment, sharing an office building and, to a limited extent, equipment and communications resources. The Bureau of Wildlife Enforcement is led by a Sergeant, who oversees a staff of approximately 15 people, including troopers, administrative personnel, and civilians who work on the patrol vessel Wolstad. Both the AST aircraft and vessels are used primarily for Bureau of Wildlife law enforcement. The Fish and Wildlife Protection post participates in the AST dive team, which is currently led by the AST "C" Detachment Kodiak Post, with members from both divisions of the Troopers. The dive team also has the capability to conduct surface water rescue operations. The Fish and Wildlife Post Commander reports to a Captain in Anchorage.

USCG ISC Kodiak Military Police

Integrated Support Command Kodiak, Kodiak, AK 99619

Emergency Dial 911

Phone – 487-5266, 487-5555

Description:

The ISC Military Police department consists of one security officer, a security chief, one investigator, five watch captains (who also act as dispatchers) and eighteen (18) patrolmen. The Military Police have jurisdiction on Coast Guard property, which includes segments of Rezanof Drive beyond the ISC Kodiak base. The Military Police are tied into the Kodiak Police Department 9-1-1 service by a direct phone line. All officers and patrolmen have first responder first aid training, but the department relies on USCG fire and medical personnel for emergency medical services. The Military Police unit recently acquired several ATVs and a rescue sled for use in rescue operations.

The ISC Military Police can call-up additional federal law enforcement and public safety resources, including the 103rd Civil Support Team in Anchorage and the Military Explosive Ordinance Detachment (EOD). However, in an incident where the Kodiak IMT has been activated, any call-up of federal law enforcement and public safety resources should come from the Incident Commander, and not through the ISC Military Police.

Civil Air Patrol – Kodiak Composite Squadron

Kodiak Municipal Airport

Phone – 486-4060, Fax – 486-2004

To activate the Kodiak Island Composite Squadron, call the Anchorage R.C.C. – 800-420-7230 or 907-428-7230

Description:

The Civil Air Patrol, which is an auxiliary organization administered by the U.S. Air Force, has a squadron in Kodiak with approximately 40-50 members. The Civil Air Patrol (CAP) has Memoranda of Understanding in place with the Alaska State Troopers and Kodiak Police Department, to support local law enforcement and search and rescue operations. The CAP follows USAF mission activation guidelines, and would operate under the Kodiak EOP during a local emergency, as part of the Air Operations Branch. CAP has a hangar at the Municipal Airport with its own operations center and multi-mode communications capabilities. As of late 2003, CAP had plans to upgrade their communications capabilities at the operations center. CAP has one dedicated aircraft available for year-round use.

Alaska State Parks (Division of Parks and Outdoor Recreation), Kodiak District

Kodiak District Office

1400 Abercrombie Drive, Kodiak, AK 99615

Phone – 486-6339

Description:

The Alaska State Parks, Kodiak District is a division of the Department of Natural Resources. The Kodiak District handles State of Alaska law enforcement in State Park Units under joint jurisdiction with the Alaska State Troopers (and joint jurisdiction with the USCG ISC Kodiak Military Police at the Buskin River State Recreation Site only). Alaska State Parks manages 3 road-accessible park units: Ft. Abercrombie State Historical Park, Buskin River State Recreation Site, and Pasagshak River State Recreation Site. Additionally manages 75,000 acres of land on Afognak Island State Park, and most all of the 48,000-acre Shuyak Island State Park. Shuyak Island is staffed with a full-service seasonal Ranger Station at Big Bay (June – September), including radio communications, fuel, and vessels.

The division has VHF radio repeater coverage on the east side of Afognak Island, and all of Shuyak Island, including microwave links to the mainland via the Shuyak Island Repeater.

The Kodiak District is supervised by a commissioned District Ranger, who oversees one commissioned park ranger, a seasonal technician, and one administrative assistant. All staff has first responder first aid training.

Kodiak Law Enforcement Resources Matrix

This chart summarizes local law enforcement agency capabilities and is meant to be used for general incident planning purposes. To obtain specific, updated information about each agency's personnel and/or equipment resources, contact the agency directly and use the resource survey form (Appendix A) to obtain particular information.

Resources/capabilities	Kodiak Police Dept.	Alaska State Troopers (AST)	AK Bureau of Wildlife Enforcement	USCG ISC Kodiak Military Police	Alaska State Parks
Officers	Approx. 19	6	9	Approx. 24 total	2
Dispatcher	Approx. 7 – one Sgt. in charge	3 (civilian)	1 Admin Assistant	Approx. 6 of officers (watch captains) do dispatch	0
Other personnel	6 correct. officers, 1 animal cntrl, 2 admin., 1 community service officer	Divers, SAR team (KISAR)	4 civilian staff on Wolstad (121' vessel) Pilots	N/A	N/A
EMT/ETT Trained Personnel	NO – BLS & 1 st Aid, AED trained	BLS & 1 st Aid	BLS & 1 st Aid	NO – rely on USCG Fire Dept. and city fire/medics	1 EMT, 4 staff with BLS & CPR training
Special Teams (type?)	Investigative team	Dive team staffed jointly w/ABWE; activated by AST	See AST.	NO -- 1 investigator	Backcountry patrol, SAR Manager, small boat operators
Detention Area? Max # ppl.	5 cells – can hold 10-16 ppl, depending on gender/juvenile	NO	NO	1 cells – number of ppl depends on gender/juvenile, etc.	NO
Patrol Cars	Approx. 22 – marked & unmarked	Approx. 18 – marked and unmarked – includes ABWE	See AST	4	1
4-WD vehicles	Yes – most	17	See AST	All patrol vehicles	1 (same as patrol vehicle)
Utility Units	2, 1 is a 4x4	All Ford Expeditions	All 4WD Pickups	1 patrol vehicle	2
ATVs	NO	2 four-wheelers w/helmets & trailer	See AST	2 four-wheelers w/trailer & rescue sled	0

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Resources/capabilities	Kodiak Police Dept.	Alaska State Troopers (AST)	AK Bureau of Wildlife Enforcement	USCG ISC Kodiak Military Police	Alaska State Parks
Vessels	NO	See ABWE	32' vessel w/inflatable skiff; 121' patrol vessel; 70' Cama'i; 8'raft	NO, but USCG Cutters may be available	22' rigid hull inflatable w/230 hp engine; 4.3 m rigid hull skiff & 10' Zodiac skiff (Shuyak Is.)
Aircraft	NO	See ABWE. Also sometimes work w/USCG helos for SAR.	Cesna 206, amphibious (seats 5); Supercub on floats (seats 2).	No – USCG Air Station located in Kodiak	No
VHF radios	Approx. 36 handhelds & mobile radios in vehicles	Handhelds – all officers & mobile radios in vehicles capable of SCAN	Handhelds for officers & mobile radios in vehicles. VHF on 121' vessel. Scan all freq.	Handhelds for officers and mobile units in vehicles	6 portable (3 field programmable)
Cell phones	23	6	8	4	2
Radio freq. monitored	Disaster, Police, Fire, VHF 16, other city freq.	AST, KPD, Fire, Disaster, marine ch. 16 & 21, CG MilPol	Same as AST	USCG channels, AST, KPD, Disaster	Parks freq., Disaster
Working freq.	155.9100/155.010 Rptr.	155.250 Simplex	155.250 Simplex	165.2625	159.450/151.310
CB radio	YES- monitor Ch. 9	YES – limited	NO	NO	NO
SSB radio	NO	NO	Yes, on Wolstad & Cama'l	NO	Shuyak Island
Other Comms Equipment	Portable base station; Alt. Dispatch Center	EPIRBS – each officer; 1 handheld Position Locating Beacon (PLB)	EPIRBS on vessels; 3 for personnel & vessels; 1 per each survival suit	Portables for use in evacuation	Satellite phone, 2 mobile VHF, SSB
Portable generators ?	YES – fixed. Shared with fire station (adjoining)	YES – building could run independently for several days w/o refueling	Same as AST	YES – Fixed generator for building, plus 4 portable generators	YES – 1 6kw portable, 2 1kw portable, 2 4kw portable (Shuyak Is.)
Other Resources	Portable 9-1-1 system; Hazmat Level C Entry; Handheld TID		Handheld Satellite Phone	Officers will be trained in 4-wheeler operation and use of rescue sled.	Shuyak Island Ranger Station: full service field station operated June - September

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6. TRANSPORTATION

Vehicles

# of Patrol Cars	# of 4 Wheel Drive	# of Utility Units	Other Vehicles

Vessels (List vessels with indicated capabilities)

Vessel Name/Function	Length/Width/Draft	HP engine	Special Capabilities

7. OTHER EMERGENCY EQUIPMENT (List and describe)

7. DETENTION AREA?

YES	NO	CAPACITY

8. COMMUNICATIONS

Radio Frequencies

Transmit	Receive	Tone Squelch	Frequency Name

# of Portable Radios	# of Cellular Phones	Other Types of Communications

8. Emergency Fuel Supply

Number of days of operation before fuel supply exhausted

YES	NO

Emergency Power/Generator?

YES	NO

9. Other pertinent information

Law Enforcement Services Resource Inventory Survey Form Instructions

NOTE: It is important that you use this instruction sheet to properly fill out the survey form. Please make sure you have read the instructions paying close attention to the definitions of different items and the information that is being asked.

1. **Phone Number.** Business phone number available during normal business hours
2. **Dispatch Phone Number.** This is a twenty-four hour administrative number, not an 9-1-1 or emergency number, that can be used to access the services of your organization.
3. **Contact Person.** These are the people in decreasing chain of command order who have authority to commit forces and honor mutual aid and cooperative agreements. The phone number should not be the 8 - 5 business phone but their home phone for after hours contact.
4. **Personnel.** These are the personnel in your organization listed by skill levels as defined below, include the number of the people qualified at each level of certification:
 - **Officers** - number of sworn peace officers.
 - **Dispatcher** - number of dispatchers.
 - **EMT** - number of personnel that are State of Alaska certified EMT.
 - **ETT** - number of personnel that are State of Alaska credentialed ETT.
5. **Special Teams.** List the number and describe the types of special skill teams your agency has operational such as but not limited to special tactics and weapons, hostage negotiation, explosive handling, search and rescue, canine teams, other.
6. **Vehicles.** List the number and types of vehicles your organization has operational;
 - **Patrol Car** - number of standard operational patrol vehicles.
 - **4 Wheel Drive** - number of high clearance four wheel drive vehicles that can be used in hazardous driving and/or off road use.
 - **Utility Unit** - a vehicle having a utility purpose such as the transporting of personnel or miscellaneous equipment or supplies; such as pick-ups, carry-alls, suburbans, passenger vehicles, etc.
 - **Other** - list types and numbers of other types of vehicle that your organization has that could be helpful in an emergency and/or disaster situation.
7. **Equipment.** List and describe types of equipment that your organization possesses that could be helpful in an emergency and/or disaster situation.
8. **Detention Area.** Does your agency have a detention area and if so what is the maximum number of people your facility can handle?
9. **Communications.** List the radio frequencies you have the capability to access. If you have programmable radios and can dial up any frequency please note. List numbers of portable (hand held) radios and cellular phones if applicable. List if you have other types of radio capabilities such as Single Side Ban, Citizen Band, and others.
10. **Other Pertinent Information.** Use this space to list any other information that you feel would be helpful in the event of a large-scale emergency and/or disaster.

SECTION 4: PUBLIC WORKS RESOURCES

This section contains general information about public works resources in Kodiak. Resource information includes both equipment and personnel, and is presented here to provide an at-a-glance reference for equipment availability, general staffing levels and agency capabilities.

During an actual emergency, it may be desirable to collect more specific information on one or all of the public works agencies in Kodiak to facilitate incident planning and logistics decision-making. In such a case, the survey form included here as Appendix A may be distributed to the public works departments and agencies to assess resource availability.

It is also important to recognize that heavy equipment and other public works related resources may be available locally through private vendors. Section 7 of this volume contains contact information for private vendors, such as equipment rental and construction services, that may be able to provide equipment and personnel to supplement public works functions during an actual event.

Public Works agencies in Kodiak include the following:

- City of Kodiak Public Works Department (486-8060)
- Kodiak Island Borough Facilities/Engineering (486-9343)
- State of Alaska Department of Transportation & Public Facilities/Airport and Highway Maintenance Division (487-4592)
- U.S. Coast Guard Facilities Engineering Division (487-5320)
- City of Kodiak Harbor Operations (486-8080)
- United States Postal Service (349-5355)

Public Works Agencies Contact Information and Overview

City of Kodiak Public Works Department

2410 Mill Bay Road Kodiak, AK 99615

Phone -- 486-8060

Wastewater Treatment Plant Phone – 486-8076

Fax -- 486-8066

Description:

The Kodiak Public Works Department is a department of the City of Kodiak with full time paid staff of approximately 25. Staff training includes equipment operators, laborers, and administrative personnel. Equipment resources include some heavy equipment; construction, utility, and maintenance equipment. Communications capabilities are limited to VHF radios. The Public Works Department also has an informal agreement in place with the Alaska Department of Transportation for assistance, and the use of private/corporate contractor resources.

The Public Works Director reports directly to the City Manager and serves as Operations Section Chief under Kodiak Incident Management Team structure.

Kodiak Island Borough Facilities/Engineering Department

710 Mill Bay Road, Kodiak, AK 99615

Phone – 486-9343

Fax – 486-9378

Description:

The KIB Engineering and Facilities Department is led by a Department Head/Engineer and staffed with an environmental engineer, a project assistant, secretary, a maintenance person, and approximately five (5) balers at the landfill. The Department Head reports directly to the Borough Manager and serves as the secondary Logistics Section Chief in the Kodiak Incident Management Team. Equipment resources are limited to a few vehicles and landfill/baler equipment. Most construction and maintenance projects are assigned by competitive bid.

Alaska Department of Transportation and Public Facilities, Airport & Highway Maintenance Department

1500 Anton Larsen Road Kodiak, AK 99615

Phone – 487-4952

Description:

The Airport and Highway Maintenance Department is a division of the Alaska Department of Transportation and Public Safety. The Department is led by a Superintendent oversees a staff of approximately 13 employees, two of whom work at the maintenance camp in Kalsin Bay (for road maintenance beyond the American River). Equipment resources include utility, construction, and maintenance vehicles and equipment as well as a crash fire rescue unit for the airport. Communications equipment includes VHF radios and mobile phones, and most of the ADOTPF radios have ground-to-air capabilities. The Airport and Highway Maintenance Department will work cooperatively with the Public Works branch in the Operations Section in the Kodiak Incident Management Team. Regular disaster drills are held at the airport (FAA requirements) and include city, borough, and Coast Guard responders.

U.S. Coast Guard Facilities and Engineering Division

USCG Integrated Support Command (ISC) Kodiak, Kodiak, AK 99619

Phone – 487-5320

Fax – 487-5334

Description:

The U.S. Coast Guard Facilities and Engineering Division is part of the USCG Integrated Support Command Kodiak. The Division has a staff of approximately 68 engineers, technicians, professional staff, and firefighters with administrative and support staff. The USCG owns a large amount of heavy equipment, including fuel trucks, loaders, backhoes, graders, and forklifts. In addition to Facilities and Engineering equipment, the BOSS (Base Operating Support Services) Contractor owns and operates a large variety of additional resources. The BOSS contractor and its personnel work under hire by the Coast Guard on a term basis to provide maintenance, construction, and repair services for Coast Guard facilities.

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City of Kodiak Parks and Recreation Department

410 Cedar Street, Kodiak, AK, 99615

Phone – 486-8670

Fax – 486-8674

Description:

The City of Kodiak Parks and Recreation Department may be able to provide personnel and equipment resources to supplement a local disaster response. The department has several vehicles, a tractor with a front loader, and a public address system that may be useful in an emergency.

City of Kodiak Harbor Operations

403 Marine Way Kodiak, AK 99615

Phone -- 486-8080

Fax -- 486-8090

Description:

The Kodiak Harbor Operations Department consists of a Harbormaster and Deputy Harbormaster, eight patrol harbor officers, and three administrative personnel. The Harbormaster is responsible for safety and security at all city docks and harbors, and provides emergency response to incidents such as oil spills or vessel casualties occurring within the city's jurisdiction. The harbor offices will work as part of the Operations Branch in the Kodiak Incident management team. The Harbor department is responsible for disseminating tsunami watch and warning information throughout the harbor. The Harbormaster works for the City of Kodiak Manager.

US Postal Service

Alaska District Emergency Operations Center

Phone - 907-349-5355

The US Postal Service may provide resources to assist Kodiak in emergency response operations. Each postal facility has a specific responsibility to their community, "set forth through a legacy of more than 200 years of national service, maintained through meeting the changing needs of communities and customers." Postal resources available to each community in the event of a local disaster include, but are not limited to, providing postal vehicles to transport supplies and people; offering facility space for shelter; and employee assistance with emergency procedures, where applicable.

Kodiak Public Works Resources Matrix

This chart summarizes agency response capabilities and equipment availability and is meant to be used for general incident planning purposes. To obtain specific, updated information about each agency's personnel and/or equipment resources, contact the agency directly and use the resource survey form (Appendix A in this section) to obtain particular information.

Resources/ equipment	Kodiak Public Works Dept.	KIB Eng & Facilities	ADOTPF Airport	Kodiak Harbor	USCG Facil./Eng.
Evacuation Backhoes	2 wheeled, 1 track	1	1(wheeled)	1 (wheeled)	1
Loaders	2 (wheeled)	1(at Landfill)	3 (wheeled)	NO	3
Dump Trucks	4	1 (at Landfill)	4 (8 yard)	NO	1
Flat Bed Trucks	1	NO	1	1	YES
Boom Trucks	NO	NO	NO	NO	NO
Low Boys	1	NO	1	1	1 (with semitractor)
4WD Vehicles	Approx. 12	NO	Approx. 5	Approx. 4	YES – several
Utility Trucks	Approx. 18 (including 4wd)	1	2	Same as 4wd (pick up trucks)	YES – several
Graders	4	NO	6	NO	3
Water Tenders	1	NO	NO	NO	NO
Tankers (non-water)	NO	NO	NO	2 used oil 2600 & 1500 gall.	1 fuel (3000 gall) 1 oily water
Forklifts	3	2	2	2 (12& 14 ton)	Numerous – warehouse & track (all-terrain)
Road Sanders	3 (1 large, 2 small)	NO	5	NO	2
Snow Plows	NO (but 2 snow blowers)	2 sidewalk snow blowers	2 pickup plows	6 small tractors	2 plows
Portable Pumps	6	NO	2 (3")	8 ea. (2") gas-operated for dewatering	YES – numerous, dewatering, gas, etc.
Crane	NO	NO	NO	NO	1 – 30 ton

Resource Manual

Resources/ equipment	Kodiak Public Works Dept.	KIB Eng & Facilities	ADOTPF Airport	Kodiak Harbor	USCG Facil./Eng.
Dozers	NO	1	1 D-5	NO	1
SCBA units	NO	NO	2	NO	ISC Fire dept.
SCBA equipment	NO	NO	NO additional	NO	ISC Fire dept.
Mast Lighting units	NO	NO	NO	NO	2 + 2 at MilPol
Generator Sets	2 portable diesel, sev fixed gensets – PW bldg, Lift stations, Waste water plant	2 fixed units (150 kW diesel)	1 – portable @3kw 1 – fixed diesel for airport lights (15kw)	3 portable diesel. Ability to plug one in @ harbor	YES – 12 (varying sizes) and accessories, 8 kw – 500 kw
Fuel supply	2,000 gall. diesel 2,000 gall. gasoline	NO	Diesel, gasoline & heating oil in moderate quantities. No gasoline	NO	Diesel, Jet fuel, gasoline
Radio freq. monitored	All city freq. & PW working freq.	None	All city freq. Air control tower, aircraft band, all local VHF	Marine Channels 12& 16 VHF; city freq.	All USCG freq. City dept. & Emerg. freq.
VHF Radios	Approx. 8 handhelds; mobile in most vehicles	None	Approx. 10. Most have ground-to-air capability	Approx. 12 handhelds + base station in office & vehicle mobiles	Yes – handhelds, mobiles & base stations.
Working frequencies	Public Works (156.015 mHz Simplex)	N/A	47.040 mHz	Harbor freq. (153.3100)	USCG 165.3375 mHz
CB radio	NO	NO	1 at Kalsin Bay camp	NO	YES
SSB radio	NO	NO	NO	NO	NO
Other comms.	4 cell phones	3 cell phones	3 cell phones	NO	Numerous cell phones, satellite phone, etc.
Other resources & Vessels	2 snowblowers; Large vacuum truck (for clearing sewer lines); Street sweeper; Air compressor; Misc. construction equipment	15-passenger van; 1 high-reach bucket truck	Crash fire rescue truck at Airport (manned by USCG); 2 snow blowers; towable support equip; runway de-icer truck, 2 runway	3 skiffs (emerg. response boats) w/trailers; Oil boom & consumables; ETT/EMT & HAZWOPER trained personnel.	Portable Steam Boilers Portable Air Compressors Oil spill response equipment

Resources/ equipment	Kodiak Public Works Dept.	KIB Eng & Facilities	ADOTPF Airport	Kodiak Harbor	USCG Facil./Eng.
			brooms		

Public Works Resources Inventory Survey

NOTE: It is important that you use the instruction sheet accompanying this survey to properly fill out the survey form. Please make sure you have read the instruction form, paying close attention to the definitions of different items and the information that is being asked. Thank you.

Name of Department: _____

1. Phone Number: _____ Fax Number: _____

Address (Street, City , State, Zip): _____

3. CONTACT PERSONS

<i>FIRST NAME</i>	<i>LAST NAME</i>	<i>TITLE</i>	<i>PHONE (home)</i>

4. EQUIPMENT (list number and type of each)

<i>Evacuation Hoes, Tracked</i>	<i>Evacuation Hoes, Wheeled</i>	<i>Loaders, Wheeled</i>	<i>Loaders, Tracked</i>	<i>Dump Trucks</i>

<i>Flat Bed Trucks</i>	<i>Boom Trucks</i>	<i>Low Boys</i>	<i>4 Wheel Drive Vehicles</i>	<i>Utility Trucks</i>	<i>Graders</i>

<i>Dozers, Wheeled</i>	<i>Dozers, Tracked</i>	<i>Water Tenders</i>	<i>Cranes</i>	<i>Forklifts</i>	<i>Road Sanders</i>

Public Works Resources

<i>Mass Lighting Units</i>	<i>Generator Sets</i>	<i>Portable Pumps</i>	<i>Snow Plows</i>

5. SCBA. _____
 List SCBA Types: _____

Total Number of SCBA	SCBA Bottle Capacities	# of Spare SCBA Bottles	# of SCBA Bottle Refill Stations - Stationary	# of SCBA Bottle Refill Stations - portable

10. Fuel Supply Number of days of operation before fuel supply exhausted:

YES	NO

11. Communications

RADIO FREQUENCIES

Transmit	Receive	Tone Squelch	Frequency Name

# of Portable Radios	# of Cellular Phones	Other Types of Communications
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12. Other pertinent information

Public Works Resource Inventory Survey Form Instructions

NOTE: It is important that you use this instruction sheet to properly fill out the survey form. Please make sure you have read the instructions paying close attention to the definitions of different items and the information that is being asked.

1. **Phone Number.** Business phone number available during normal business hours
2. **Dispatch Phone Number.** This is a twenty-four hour administrative number, not an 9-1-1 or emergency number, that can be used to access the services of your organization.
3. **Contact Person.** These are the people in decreasing chain of command order who have authority to commit forces and honor mutual aid and cooperative agreements. The phone number should not be the 8 - 5 business phone but their home phone for after hours contact.
4. **Equipment.** The following definitions will apply to the equipment types;
 - **Hydraulic Excavator** - a crane-shovel that is equipped with either a hoe front-end or hoe back-end attachment, also referred to as backhoe, trench hoe, drag shovel, draghoe, and pull shovel.
 - **Loaders, Wheeled and/or Tracked** - wheeled or tracked unit with a bucket attached to the front end, also referred to as wheel loader, scoop loader, front-end loader, bucket loader, or tractor loader.
 - **Dump Truck** - a heavy duty truck chassis with a rear mounted, hydraulically activated dump bed.
 - **Flat-bed Truck** - a heavy duty truck chassis with a rear mounted flat platform for the transporting of various items.
 - **Boom Truck** - a heavy duty truck chassis with a rear mounted flat platform for the transporting of various items equipped with a crane boom and hook used primarily for lifting a load, moving it horizontally by swinging or traveling, and then lowering or dumping it into the desired position.
 - **Low Boys** - a heavy duty chassis pulled by a semi-tractor for the purpose of transporting heavy equipment on the road system.
 - **Four Wheel Drive Vehicle** - a vehicle having the capability to supply driving power to both axles of a two axle vehicle.
 - **Utility Truck** - a vehicle having a utility purpose such as the transporting of personnel or miscellaneous equipment or supplies such as but not limited to pick-ups, carry-alls, suburbans, passenger vehicles, etc.
 - **Dozers, Wheeled and/or Tracked-** a tractor powered by a heavy-duty diesel or gasoline engine equipped with a front-mounted blade mounted on tracks, also known as bulldozer, cat, blade.

4. Equipment. (continued)

- **Grader** - a self propelled, rubber tired vehicle with a blade referred to as a moldboard attached to the underside, used for grading, shaping, bank sloping, ditching, and other assorted earth work. May also have attachments for front blades, wing blades, and rippers.
- **Water Tender** - vehicle with a water capacity from 1,200 to 10,000 gallons, with or without a small power take off (PTO) pump; used to transport water between a source and a scene.
- **Crane** - a wheeled or track mounted chassis equipped with a crane boom and hook used primarily for lifting a load, moving it horizontally by swinging or traveling, and then lowering or dumping it into the desired position.
- **Fork Lift** - a self propelled, rubber tired vehicle, with front mounted load forks used for lifting loads.
- **Snow Plow** - vehicle with at least a front mounted blade that can be used to push snow. Can also include rotary snow plows or blowers. Specify numbers and types of plows (eg. pickup, loader, grader, heavy duty truck, rotary, etc.).
- **Road Sander** - a vehicle with a mounted sanding unit used to disperse aggregate on roadways to improve traction.
- **Mast Lighting Unit** - a portable unit consisting of an electrical generator set and an articulated mast with attached lights used to illuminate remote sites.
- **Gen-sets** - a combustion engine coupled to an electrical generator used to supply electrical power to a remote site. Usually rated by the number of kilowatt hours (kwh) it can produce.
- **Pump** - a portable unit consisting of a combustion engine or motor attached to a pump used to pump fluids. Usually rated by the number of gallons per minute (gpm) it can flow and having a suction and discharge ports. Specify numbers and types of pumps (eg. diaphragm, gear, trash, size).

5. SCBA. Equipment used to provide respiratory protection in a hazardous environment. It consists of a face piece, a regulator or control device, an air or oxygen supply and a harness assembly (also called air mask). List SCBA by brands or models or types, bottle capacities in cubic feet or liters or psi, refill stations both portable and stationary units, numbers of SCBA that are operational, and the number of spare SCBA bottles that are operational.

6. Fuel Supply. Does your organization have a on site fuel supply and if so how many days of operations can you operate with the fuel normally stored?

7. Communications. List the radio frequencies you have the capability to access. If you have programmable radios and can dial up any frequency please note. List numbers of portable (hand held) radios and cellular phones if applicable. List if you have other types of radio capabilities such as Single Side Band, Citizen Band, and others.

8. Other Pertinent Information. Use this space to list any other information that you feel would be helpful in the event of a large scale emergency and/or disaster.

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SECTION 5: SHELTER RESOURCES

This section identifies several facilities that could be used for mass-care shelters in the event of a disaster emergency requiring the evacuation, sheltering and feeding of all or part of the local population. Several facilities have been identified within the Kodiak urban road system. Shelter resources are summarized in general terms to facilitate decision-making while setting up shelters during an incident. It is important to recognize that some or all of these facilities may not be structurally sound or in working order following a disaster event, therefore it may be necessary to improvise during a real emergency.

Traditionally, in Kodiak and elsewhere, schools have been identified as the best candidates to be primary shelters because of the size of the buildings, large number of usable rooms, sanitation facilities, cooking and eating facilities, and paid staff of substantial numbers. However, this plan also identifies several non-school facilities that are designated as secondary shelters. These should not be over looked when making the determination of where to establish a mass care shelter. These secondary facilities may supplement the schools or even be used instead of a school under certain circumstances.

This section focuses mainly on the shelter facilities. For procedural information on setting up and running a mass care shelter, see Volume 2, Section 8.

Mass care shelters which have been identified in Kodiak include the following:

- Kodiak Island Borough School District (5 school buildings designated for sheltering.)
- National Guard Armory
- Kodiak Baptist Mission
- St. Mary's Parochial School

Agencies or organizations that may provide support services to local shelters include:

- The American Red Cross
- The Salvation Army

Shelter Resources Contact Information and Overview

American Red Cross, Kodiak District Office

610 Mill Bay Road, Kodiak 99615

Phone – 486-4040 Disaster Team Pager – 486-7357

Fax – 486-4754

Description:

While the American Red Cross does not have any dedicated sheltering facilities in Kodiak, they have entered into a formal arrangement with the Kodiak Island Borough School District to provide shelter support and resources including 75-150 cots, 500 blankets and trained personnel to support mass care sheltering in Kodiak. It is important that the Red Cross be contacted as a resource in order to access blankets and cots for the KIBSD shelters, and to bring in additional outside assistance if necessary.

Kodiak Island Borough School District

710 Mill Bay Road, Kodiak 99615

Phone -- 486-9210, 486-9222

Description:

The Kodiak Island Borough School District is responsible for coordinating and maintaining mass care shelter capabilities at several of the schools in the district. The Maintenance and Operations Director administers the KIBSD sheltering program. There are approximately five school district employees with shelter operations/mass care training (Red Cross administered). The following schools have been identified as potential shelters in Kodiak. Facility profiles and floor plans are included at the end of this section.

- Kodiak High School - primary shelter for city and service area
- North Star Elementary School - primary shelter for city and service area
- Peterson Elementary School - primary shelter for Women's Bay and Coast Guard ISC
- East Elementary - secondary shelter for city and service area
- Main Elementary - secondary shelter for city and service area designated overflow for Providence Kodiak Medical Center

Kodiak High School has its own, fixed generator. The school system also has three additional portable generators that may be plugged in at North Star or Main Elementary, both of which have generator plugs installed. It will be more difficult to get emergency power to Peterson and East, but it can be accomplished in an emergency. One of the portable generators would be required to run the kitchen at the high school.

Resource Manual

KIBSD maintains several vehicles, including 2 diesel flatbed trucks and several passenger vehicles. The school district also has a limited gasoline supply and the ability to refuel these vehicles independently. The KIBSD has a small portable generator for maintenance & repair projects as well.

The school district maintains significant food stores, which are gradually depleted over the course of the summer. Food stores are lowest during the summer months, however they are still maintained at lower levels for disaster preparedness even when school is not in session. Bulk food for the entire district is stored at the high school. Kodiak Island Borough school kitchens are all certified and have the capability to feed between 150 people (elementary schools) and 350 people (high school) at a time. The kitchens are not readily equipped to provide bag lunches (for example, for workers in the field). This function should be contracted out to a private vendor (restaurant, etc.) if possible.

The Kodiak Middle School is not included as a potential shelter because it is extremely difficult to hook up emergency power, run the kitchen, or heat the building without the normal power source. However, the Middle School may be used as a storage area during a major, long-term emergency. ***None of the KIBSD school shelters have a supply of cots or blankets. These resources must be obtained through the Red Cross, National Guard, U.S. Coast Guard ISC, or other sources (hotels, etc.).***

Alaska Army National Guard Armory

125 Powell Ave., Kodiak 99615

Phone – 486-3433

Description:

Alternate shelter facility with a few of their own cots and blankets on site. Limited bathroom and kitchen capacity. Space for 500 people but not enough cots. Also has an additional site building capable of housing approximately 30 persons. The Armory also houses a variety of disaster supplies, including heated tents, night vision equipment, sand bags, a truck a “hummer,” 2 SUSVIE ATVs (track vehicles), and communications equipment. The armory can also supply 35-40 personnel trained in site security. Four armory personnel are assault-qualified.

St. Mary’s School

2932 Mill Bay Road, Kodiak, AK 99615

Phone -- 486-3513 or 486-5214 (convent after hours)

Description:

Parochial school with commercial kitchen (limited food), large gymnasium. Would require shelter resources from KIBSD or elsewhere.

Kodiak Baptist Mission

1944 Rezanof Drive East, Kodiak, AK 99615

Phone – 486-4126

Description:

Church-owned retreat with several houses, small buildings, gymnasium, preschool, and a small commercial kitchen facility. The residences may be occupied, therefore available room will vary, with an absolute maximum occupancy of 50 evacuees. Mission is located below the 100 foot tsunami level, so it should NOT be considered for a tsunami evacuation shelter.

The Salvation Army

1855 Mission Road, Kodiak 99615

Phone – 486-8740

Description:

While the other shelter and support resources described in this section are focused on sheltering local citizens and evacuees during a Kodiak-area response, The Salvation Army is available to provide support to local rescue and emergency response personnel during a local emergency. The Salvation Army may provide local rescuer support in any number of ways, such as shelter, feeding, or emergency medical assistance. The Salvation Army maintains a local food bank in Kodiak, which is supplied through local donations. The organization also has additional resources available in Anchorage and statewide, which could be activated to support a Kodiak-area emergency if needed.

Kodiak Animal Shelter

2409 Mill Bay Road, Kodiak 99615

Phone – 486-8077

Description:

The Kodiak Animal Shelter can provide assistance with sheltering household pets and livestock during a local emergency. The Animal Shelter has a limited supply of emergency resources, and shelter personnel have training in emergency pet sheltering procedures. The Kodiak Animal Shelter may seek additional support from the Humane Society of the United States (202-452-1100) in the event that a large number of household pets are displaced and require sheltering.

Shelter Resources Matrix

Use the information below as an at-a-glance reference to select potential mass care shelter location(s). Once a facility has been selected, use the contact information listed on the previous pages for information about opening the shelter. Refer to the end of this section for facility profiles and floor plans for all KIBSD facilities.

Resources	Kodiak High School	North star Elementary	Peterson Elementary	Main Elementary	East Elementary	National Guard Armory	St. Marys School	Kodiak Baptist Mission
Recommend as Shelter?	YES	YES	YES - except for tsunami evacuation	YES –if not being used by hospital	YES	YES	NO – backup shelter	NO
Shelter type	Primary	Primary	Primary for USCG base & Bells Flats	Backup to high school	Backup to high school	Backup to high school	Backup to armory & public schools	Backup to armory & public schools
Maximum occupancy	1500-2000 (HS only)	600	600	600	600	500	350	50
Facility Limitations	If no power, Middle School not advisable	N/A	Below tsunami line; no fixed generator; no plug-in	Designated alternate hospital site	Difficult to hook up portable generator	Smaller kitchen	Smaller school, limited supplies	Below tsunami line; small; limited supplies
Handicap Access?	YES	YES	YES	YES	YES	YES	YES	Some buildings
Emergency Power	Fixed diesel generator w/ 10,000 gall. tank. Runs 2/3 of HS (all but kitchen & commons area)	Plug in for portable generator.	No plug in or generator.	No generator or generator plug in.	Currently no generator plug in.	No – working on it.	NO	NO

Resources	Kodiak High School	North star Elementary	Peterson Elementary	Main Elementary	East Elementary	National Guard Armory	St. Marys School	Kodiak Baptist Mission
Usable rooms	Gym, commons (food), offices, classrooms	Gym, cafeteria, classrooms, offices	One main room with office space	Gym, cafeteria, classrooms offices	Family units, gym			
Total building area	HS 129,791 ft ² MS 66,000 ft ²	39,600 ft ²	39,967 ft ²	37,830 ft ²	39,842 ft ²	Unknown	Unknown	N/A
Usable area	70,643 ft ²	23,115 ft ²	24,937 ft ²	23,145 ft ²	25,391 ft ²	N/A	N/A	N/A
Nursery Areas?	NO	Preschool	Preschool	Preschool	Preschool	NO	YES	YES
Toilets & Showers?	YES	Toilets only	Toilets only	Toilets only; lift station	Toilets only	Toilets only	Both, but limited	Both, but limited
Office Space?	YES	YES	YES	YES	YES	YES	YES	YES
Kitchen Facilities	Commercial kitchen; Exterior plug for generator.	Commercial kitchen w/plug	Commercial kitchen – no aux. Power	Commercial kitchen w/plug	Commercial kitchen no aux. Power	Small, non-commercial kitchen.	Commercial kitchen - extremely limited food supply	Very small certified commercial kitchen
Max # meals	350	150	150	150	150	23-30	100-200	50
Food Supply	Primary warehouse for KIBSD; USDA supplies	Small storage. Requires resupply from high school.	Small storage. Requires resupply from HS.	Small storage. Requires resupply from high school.	Small storage. Requires resupply from high school.	Some MREs. No major food supply.	Extremely small.	Extremely limited.
Potable Water	Limited. 144,000-gall pool - needs testing.	Very limited if municipal water supply interrupted.	Limited if municipal water interrupted.	Very limited if municipal water supply interrupted.	Very limited if municipal water supply interrupted.			

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Resources	Kodiak High School	North star Elementary	Peterson Elementary	Main Elementary	East Elementary	National Guard Armory	St. Marys School	Kodiak Baptist Mission
Cots, blankets, etc.	Rely on Red Cross + mats	Some mats; Rely on Red Cross.	15 cots; 50-75 blankets	None	Some household bedding - limited.			
Public address area?	Auditorium, commons, gym. All-building PA system.	Commons or gym. All-building PA system.	Yes – common area	Yes	Possibly.			
Medical?	Basic first aid supplies	Basic first aid supplies	Basic first aid supplies	Basic first aid supplies	Basic first aid supplies	first aid & combat medical	Basic first aid supplies	Basic first aid supplies
Vehicles?	5 Maint vehicles + 3 SD Vans (KIBSD)	KIBSD, same as high school.	2 ATVs	NO	Limited			
Other	2 shelter kits					6 x 10-man tents (heated) & gear; sandbags, vehicles, trained personnel		

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Facility Profiles

Kodiak High School

- PHONE NUMBER: 486-9211; 486-9238
- YEAR BUILT: 1967
- YEAR OF LAST REMODEL: 1996
- GROSS SQUARE FEET: 129,791
- NET INSTRUCTIONAL SPACE: 70,643 ft²
- MAT ROOM: 3,272 ft²
- GYM: 13,583 ft²
- FOYER: 2,871 ft²
- COMMONS: 5,168 ft² (can be divided into 3 rooms)
- KITCHEN: 1,133 ft²
- NUMBER OF TEACHING STATIONS: 40
- NUMBER OF CLASSROOMS: 37
- TOILETS ACCESSIBLE IN BLDG.: YES
- CONDITION OF BLDG.: GOOD
- FLOOR PLAN ATTACHED: YES

Kodiak Auditorium (Attached To High School)

- YEAR BUILT: 1985
- GROSS SQUARE FEET: 48,004
- NET INSTRUCTIONAL SPACE: 14,907 ft²
- SEATING AREA: 5,367 ft²
- NUMBER OF TEACHING STATIONS: 7
- NUMBER OF CLASSROOMS: 5
- SHARE TOILETS WITH HIGH SCHOOL
- CONDITION OF BLDG.: GOOD
- SEATING IN AUDITORIUM: 750
- FLOOR PLAN ATTACHED: YES

KIBSD Maintenance Building (Attached To High School)

- YEAR BUILT: 1986
- GROSS SQUARE FEET: 16,993
- STORAGE AREA: 3131 ft²
- TOILETS ACCESSIBLE: YES
- CONDITION OF BLDG.: GOOD
- FLOOR PLAN ATTACHED: YES

Northstar School

- PHONE NUMBER: 486-9000
- YEAR BUILT: 1995
- GROSS SQUARE FEET: 39,600
- NET INSTRUCTIONAL SPACE: 23,115 ft²
- GYM: 7,958 ft²
- LIBRARY: 2,374 ft²
- COMMONS: 1,994 ft²
- KITCHEN: 417 ft²
- NUMBER OF TEACHING STATIONS: 20
- NUMBER OF CLASSROOMS: 18
- TOILETS ACCESSIBLE IN BLDG.: YES
- CONDITION OF BLDG.: EXCELLENT
- FLOOR PLAN ATTACHED: YES

Peterson Elementary School

- PHONE NUMBER: 487-2125
- YEAR BUILT: 1945
- YEAR OF LAST REMODEL: 1994, 1998
- GROSS SQUARE FEET: 39,967
- NET INSTRUCTIONAL SPACE: 24,937 ft²
- GYM: 2,664 ft²
- LIBRARY: 2,626 ft²
- COMMONS: 2,132 ft²
- KITCHEN: 662 ft²
- NUMBER OF TEACHING STATIONS: 17
- NUMBER OF CLASSROOMS: 19
- TOILETS ACCESSIBLE IN BLDG.: YES
- CONDITION OF BLDG.: GOOD
- FLOOR PLAN ATTACHED: YES

Main Elementary School

- PHONE NUMBER: 486-9239
- YEAR BUILT: 1983
- GROSS SQUARE FEET: 37,830
- NET INSTRUCTIONAL SPACE: 23,145 ft²
- GYM: 5,129 ft²
- LIBRARY: 1,359 ft²
- COMMONS: 2,309 ft²
- KITCHEN: 448 ft² & 320 ft²
- NUMBER OF TEACHING STATIONS: 21
- NUMBER OF CLASSROOMS: 18
- TOILETS ACCESSIBLE IN BLDG.: YES
- CONDITION OF BLDG.: GOOD
- FLOOR PLAN ATTACHED: YES

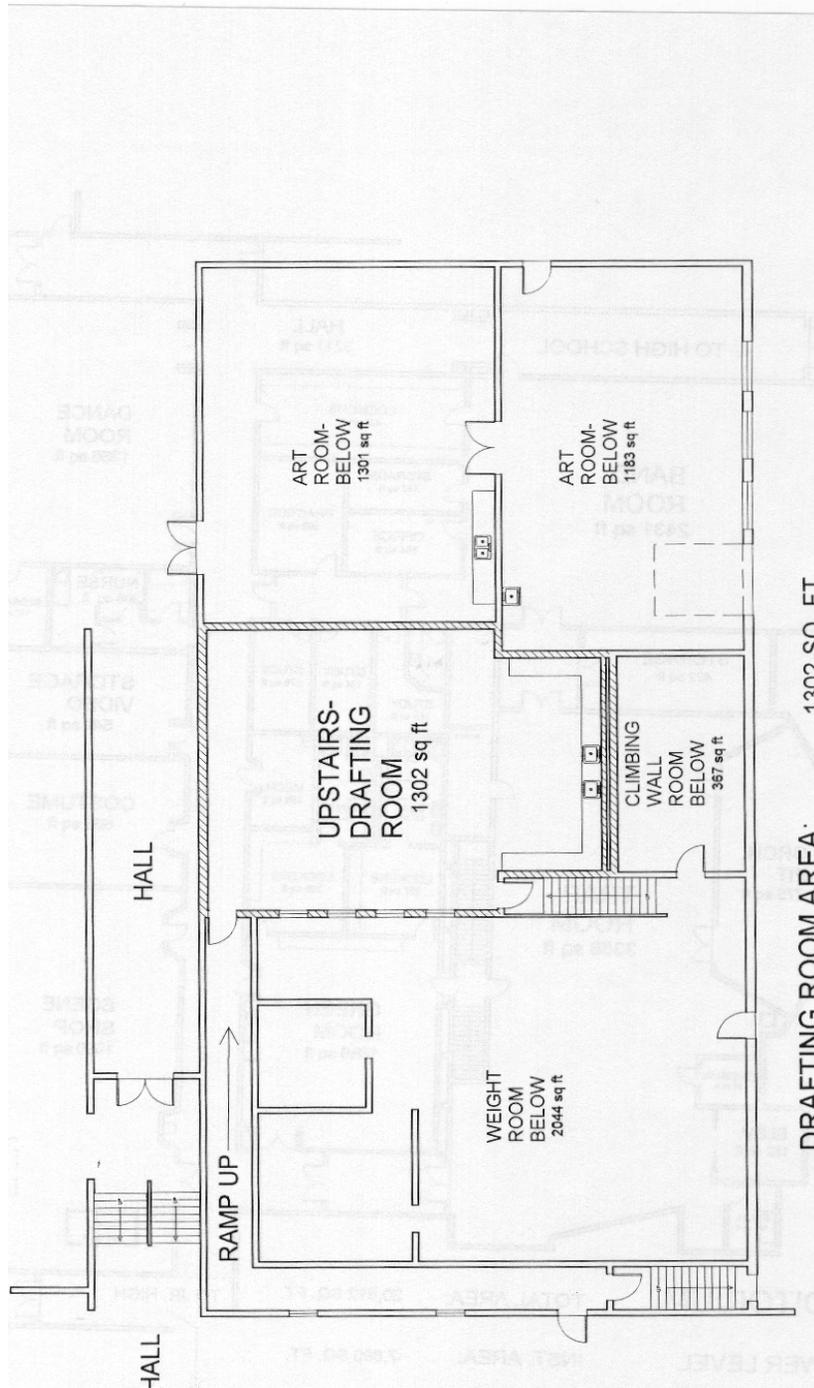
East Elementary School

- PHONE NUMBER: 486-9215
- YEAR BUILT: 1966
- YEAR OF LAST REMODEL: 1988
- GROSS SQUARE FEET: 39,842
- NET INSTRUCTIONAL SPACE: 25,391 ft²
- GYM: 4,040 ft²
- LIBRARY: 1,861 ft²
- COMMONS: 2,624 ft²
- KITCHEN: 593 ft²
- NUMBER OF TEACHING STATIONS: 25
- NUMBER OF CLASSROOMS: 22
- TOILETS ACCESSIBLE IN BLDG.: YES
- CONDITION OF BLDG.: GOOD
- FLOOR PLAN ATTACHED: YES

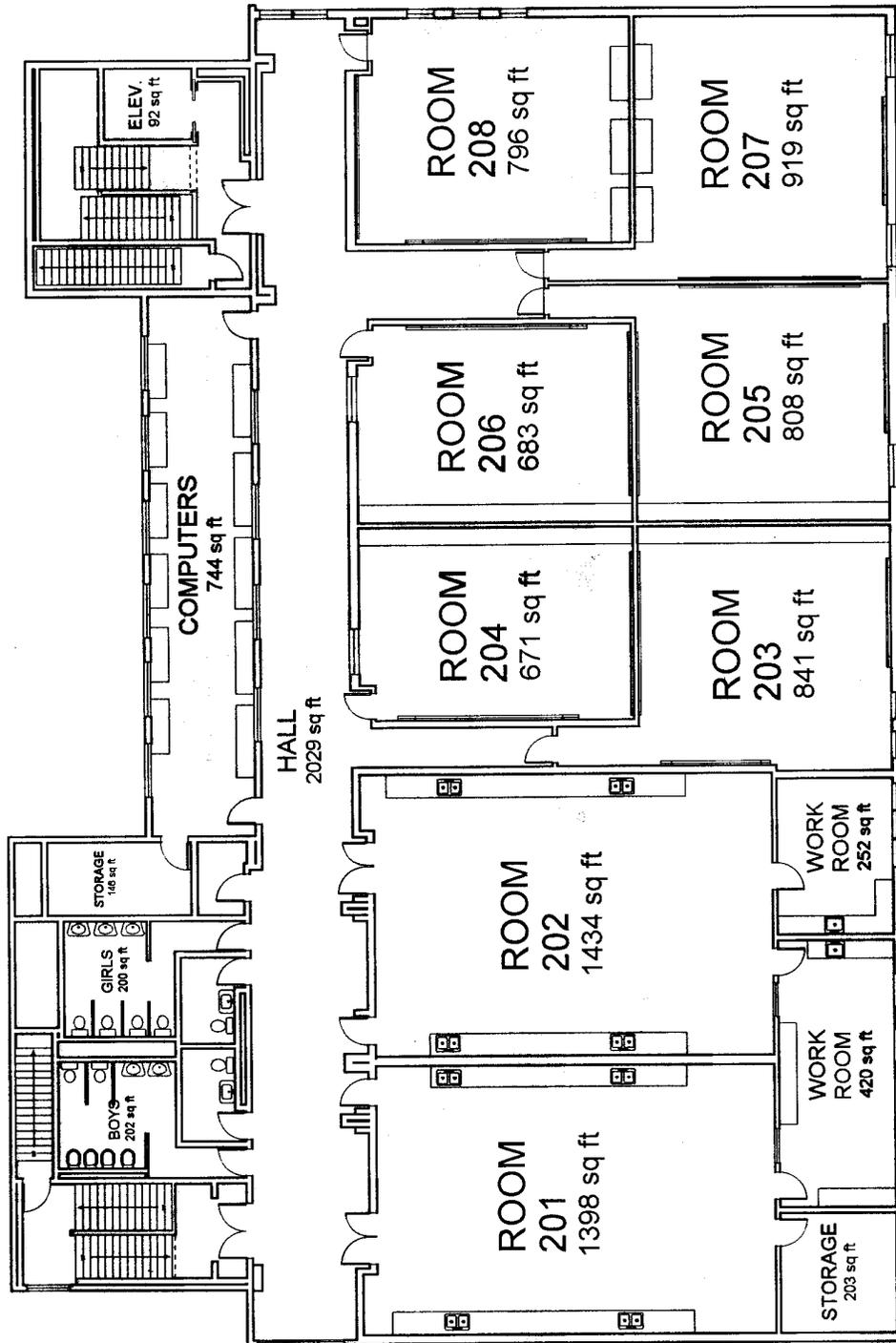
Facility Diagrams for KIBSD Shelters

The following floor plans are included to facilitate setting up shelter operations in one of the Kodiak Island Borough School Department buildings designated in this plan as a shelter. Use the floor plan to lay out shelter according to incident size and scope, number of evacuees, time of year, and other considerations.

Kodiak High School Floorplan (Drafting Room)



Kodiak High School Floorplan (Second Floor)

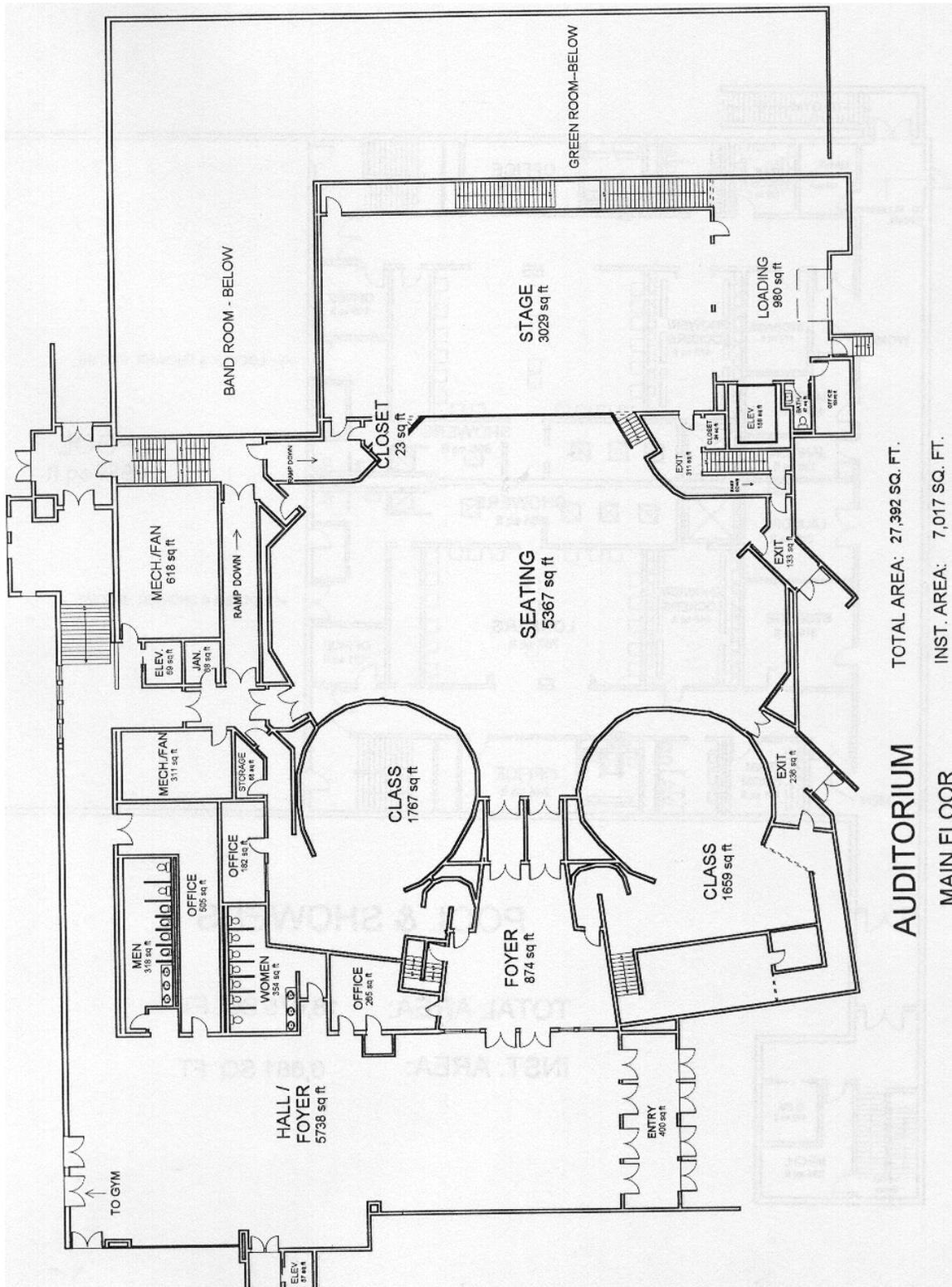


HIGH SCHOOL 2ND FLOOR

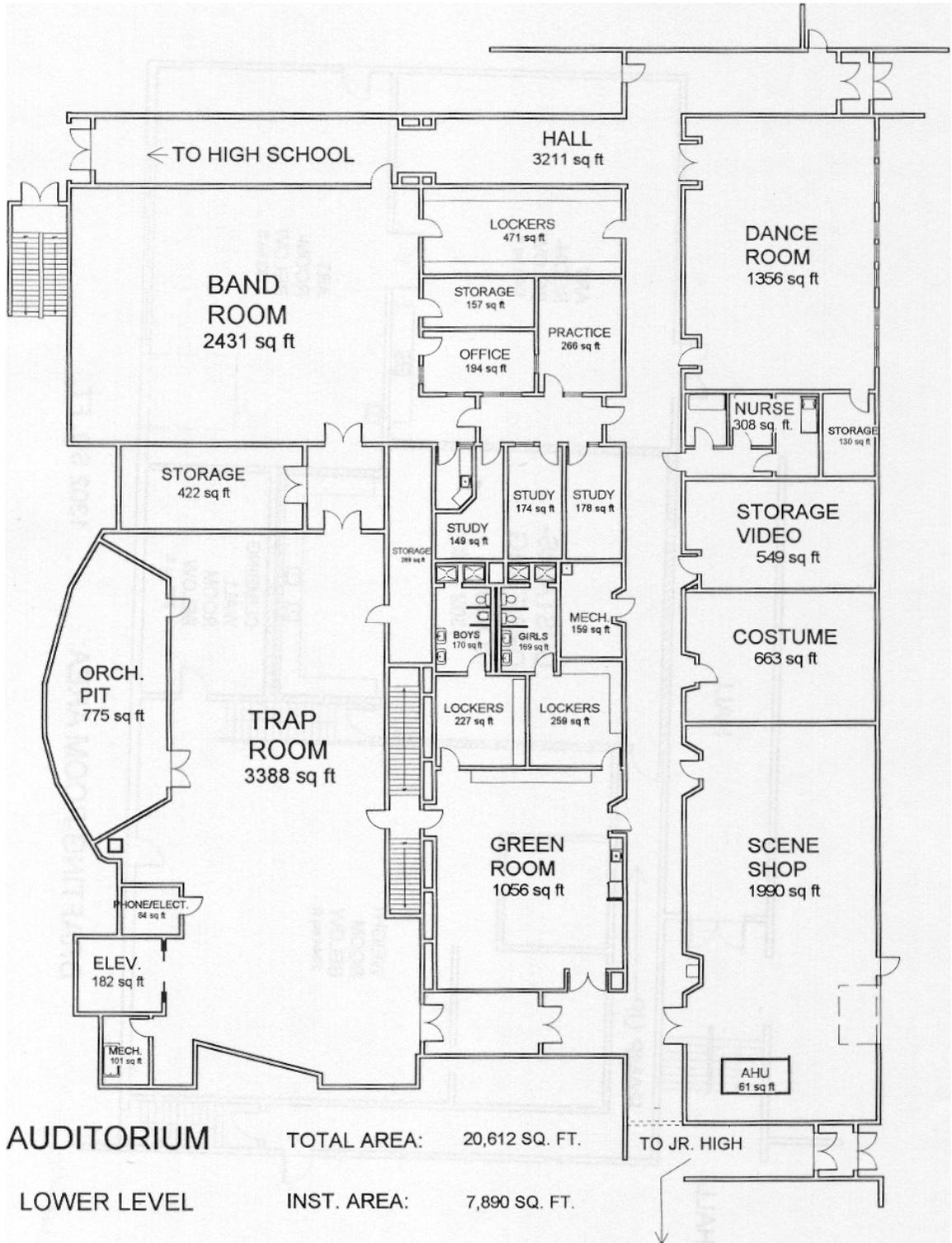
TOTAL AREA: 13,165 SQ. FT.

INST. AREA: 8,966 SQ. FT.

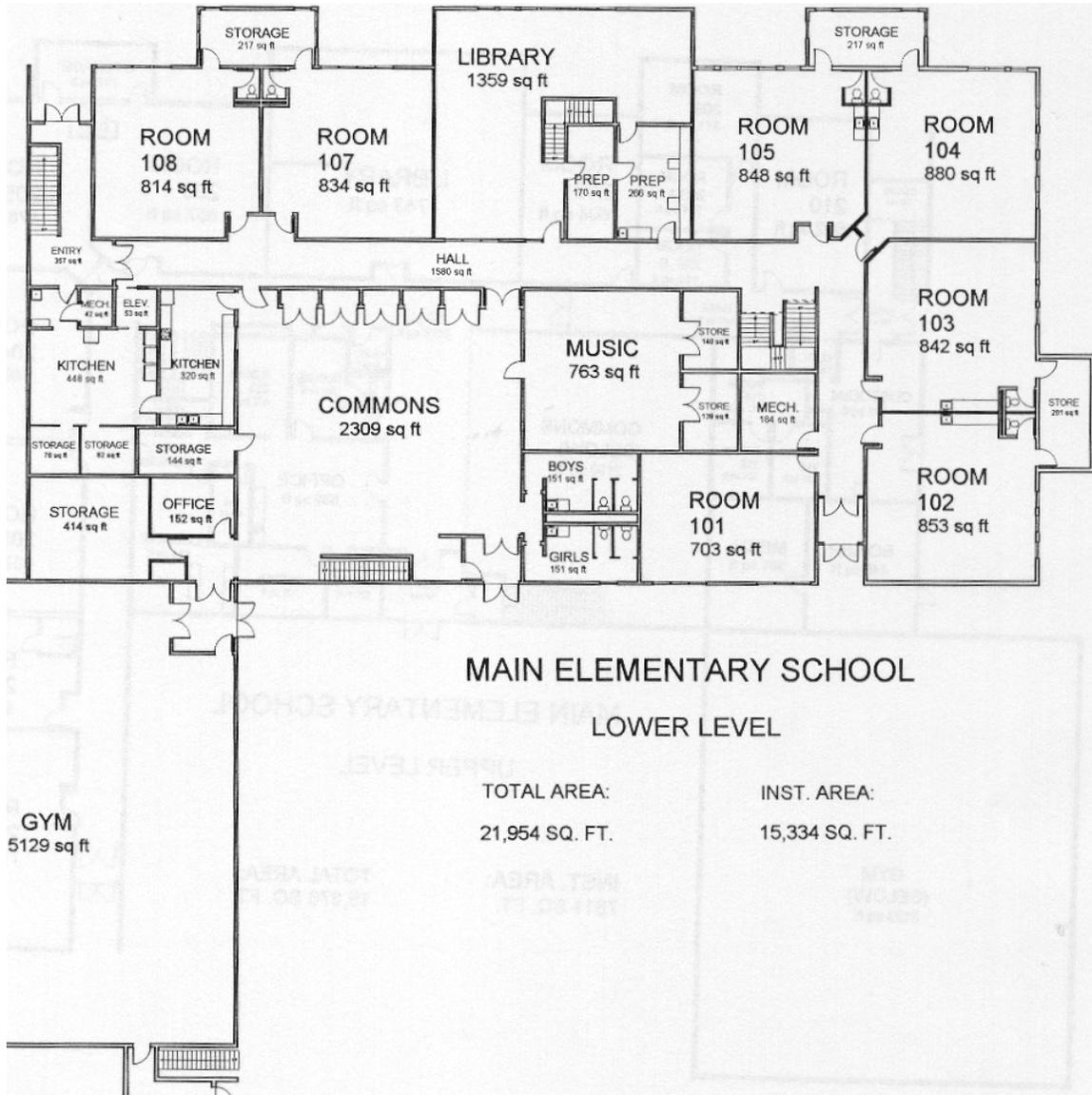
Kodiak High School Floorplan (Auditorium Main Floor)



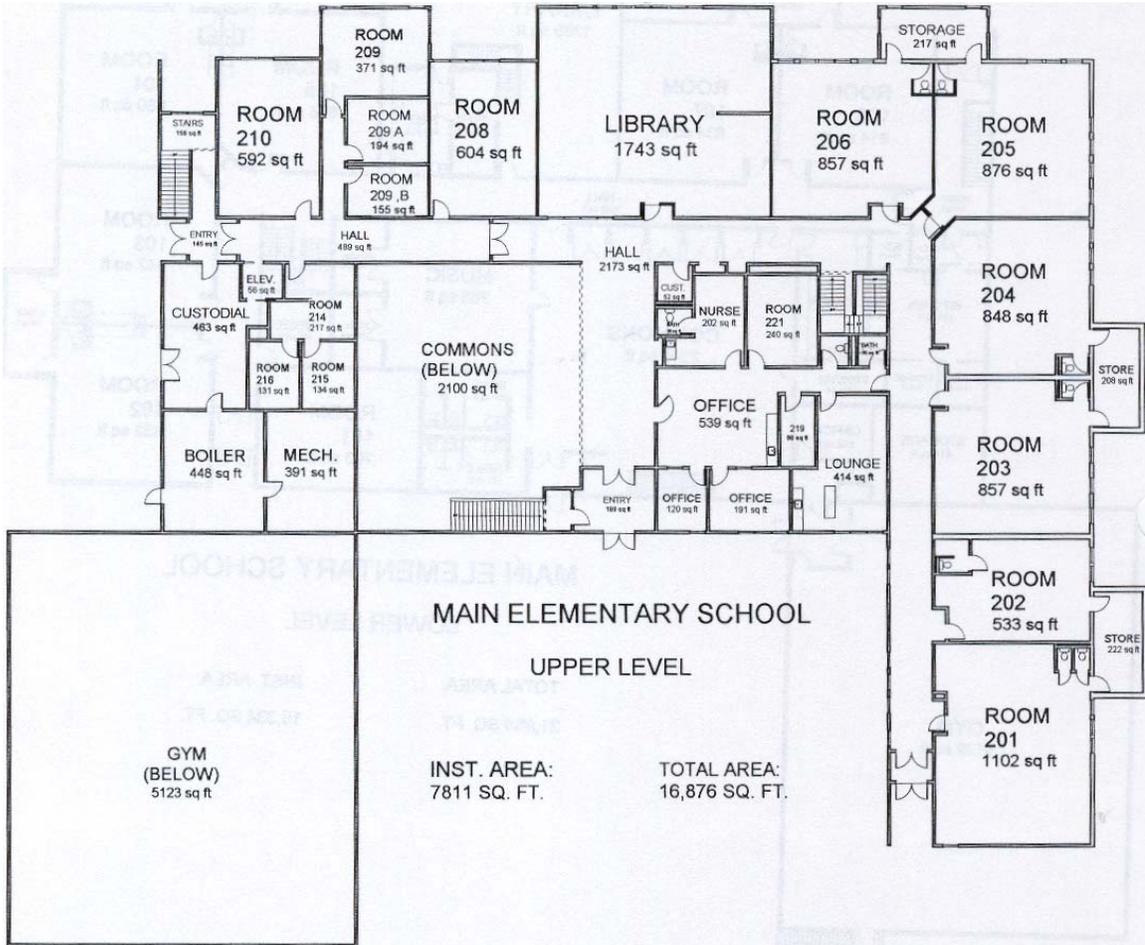
Kodiak High School Floorplan (Auditorium Lower Level)



Main Elementary School Floorplan (Lower Level)



Main Elementary School Floorplan (Upper Level)



East Elementary School Floorplan



SECTION 6: PRIVATE RESOURCES

Private resource, contractor, and vendor information is included in this plan to facilitate procurement of personnel, equipment, and services during an emergency. The information that follows is intentionally generalized, to account for fluctuations in supply and resource availability. It is also important to recognize that the vendors and contractors listed in this section have NOT necessarily entered into purchasing agreements with the local government guaranteeing resource availability in a disaster. Therefore, the resources described may not be available in all emergencies.

The information in this section should be used like any directory. Before any resources are counted as available, the vendors should be contacted and appropriate purchase orders or contracts put in place. The city and borough finance departments may use expedited resource procurement procedures for disaster emergencies.

This section includes information about the following types of resources and services:

- Food and Grocery
- Construction Contractors and Equipment
- Vessels and Marine Supply
- Fuel & Utilities
- Transportation (Ground & Air) and Storage
- Electronics, Communications, and Office Equipment
- Media
- Native Organizations
- Fishing and Environmental Groups

Food Resources and General Supplies

Stores and Vendors

The following vendors are potential sources for general supplies and food resources, including tools, basic office supplies, clothing, over-the-counter medications, and other miscellaneous items.

NAME & LOCATION	PHONE CONTACT	GENERAL INVENTORY & COMMENTS
Wal-Mart 2911 Mill Bay Rd.	481-1670	Large discount retailer; dry goods, clothing, sporting goods, pharmacy, photo developing, office supplies.
Alaska Food For Less Downtown (Center Ave) Bells Flats (Rezanof W)	486-5761 487-2117	2 locations; downtown store full grocery, bulk food supplies, some general supplies. Cold & wet weather clothing. Bells Flats convenience store with limited food and general supplies. Downtown store & Bells Flats below tsunami inundation level.
Cost Savers 2616 Mill Bay Rd.	486-2418	Bulk food, office and general supplies, some office furniture. Cold & wet weather clothing. Inventory varies. Mini-warehouse store.
Safeway Food & Drug	486-6811	Full grocery store, some general & office supplies. Limited clothing. Gifts. Pharmacy & bank inside. Some catering.
Food Services of America	486-8503	Commercial food delivery. Do not maintain warehouse stock. Deliver food to local restaurants, schools, etc. as it comes in.
E & S Diversified Services (ISC Kodiak)	487-2457	Contract food supply/delivery for USCG base. All food storage on USCG base owned by ISC Kodiak.
USCG ISC Kodiak Exchange & Convenience Store	487-5102 487-5475	Medium sized military commissary and mini-mart convenience store. Some clothing. Commissary co-located with military exchange store (general, office & household/personal goods). Open to military personnel only. Large cold and dry storage facilities off-premises (on ISC property). Facilities below tsunami inundation levels.
Island Seafoods	486-8575	Seafood retail/wholesale. Store below tsunami inundation level.

Restaurants and Take Out

There are a number of small to medium-sized restaurants in the Kodiak area, as well as a few fast food and takeout restaurants. Most restaurants in the area do not seat more than 50 diners at a time. However, restaurants may also be used as contract sources for bag lunches for field workers or as alternate dining facilities for IMT personnel and/or evacuees. For a complete (up-to-date) listing of restaurants and take-out food, consult the local yellow pages.

Other Possible Food Service

The following organizations, though not dedicated as restaurants or food suppliers, do have commercial kitchens on-site and may be able to provide meals or bag lunches during an emergency.

- Kodiak Veterans of Foreign War (VFW) Hall - Monashka Bay 486-3195
- Elks Lodge Number 1772 - 102 Marine Way 486-1772
- American Legion Post Number 17 - Marine Way 486-3258 or 486-5757 or 486-8507

Construction Contractors and Equipment

Contractors

NAME	PHONE (907-)	SERVICES AVAILABLE
A-K Construction	487-4400	Excavation, General Construction, heavy equipment operators & General laborers
Alutiiq Management Services, L.L.C.	487-5407 (24-hr) 487-4991	Primary contractor for USCG base. General construction, public works equipment and trained operators
Anderson Construction	486-5551	Excavation, General Construction, Some heavy equipment operators & general laborers
Brechan Enterprises	486-3215	Excavation, General Construction, concrete mixing, heavy equipment operators, general laborers.
Cornerstone Excavating	486-4133	Excavating, Septic and water/sewer services.
Trailblazer Construction	486-5216 486-6375	Excavation, General Construction and building. Limited heavy equipment operators & laborers.
Local Electric	486-8499	Electrical
Kodiak DC Electric	486-5323	Marine Electrical.
Larry's Plumbing & Heating	486-6378	Plumbing & heating
Scott's Heating & Plumbing	486-5405	24-hour service. Plumbing & heating
Kodiak Honeywagon	486-3330 486-3773 486-9414	Septic Tank Services
Brown Excavating	486-5455	Excavating; heavy equipment operator
Streifel Plumbing & Heating	486-3794	Plumbing & heating
Arc-N-Spark	486-3652 486-4223	Welding, Fabricating, Metal Forming Supplies and Rental
J & E Repair	486-8255	Welding
L & N Welding	486-2798	Welding
Island Tree Service	486-2001	Tree removal
Tree Service of Kodiak	486-1045	Tree removal

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Equipment

NAME	PHONE (907-)	EQUIPMENT AVAILABLE
Kodiak Electric Association	486-7700 486-7765	Backhoes, Dozers, Forklift, 4wd vehicles and trucks, portable generator & lighting unit
Welborn & Son	486-5153	Trucking - Heavy Hauling
N C Machinery Co.	486-6999	Trucks - Industrial
Kodiak Rental Center	486-3662	Construction Equipment, Forklifts, Backhoes
Brechan Enterprises	486-3215	Trucking & Construction Equipment, Heavy Machinery (dozers, loaders, dumptrucks), Concrete
Kodiak Honeywagon	486-3330	Pump trucks
Lash Corporation	487-2104 486-3215	Cranes, Warehouses, Trucking Equipment, Terminal Services, Dock Space
AK Construction	487-4400	Construction & excavating equipment – dozers, loaders, dumptrucks, concrete
Anderson Construction	486-5551	Construction, trucking & excavating equipment
Samson Tug & Barge	487-4908 486-4641	Crane, forklifts, pickups, tractors, storage & dock space
Horizon Lines	486-5795	Cranes, forklifts; container port, dock space & storage
Zimmer Rentals	486-5832	Construction equipment

Vessels and Marine Supply

NOTE: For information on regionally available oil spill response equipment, refer to the Kodiak Subarea Oil Spill Contingency Plan, Section B – Resources.

Port and Harbor Facilities

LOCATION	CONTACT	PHONE (907-)
Boat Harbor	Harbormaster	486-8080
Pier 1 – Ferry Terminal	Marine Highway Office	486-3800
Pier 2 – Fisherman’s Terminal	Harbormaster	486-8080
Pier 3 – Cargo Terminal	Harbormaster	486-8080
Stevedoring	Horizon Lines	486-5797
U.S. Coast Guard Base	Port Services	487-5448; 487-5303
Women’s Bay	Lash Corporation/ Seaport Terminal	487-2104 486-3215

Vessels of Opportunity

(Not dedicated for local emergency response but may be available for hire if needed)

TYPE OF BOAT	QUANT.	LOCATION	24 HR CONTACT
Fishing Vessels (contracted for oil spill response)	40	Kodiak	Alaska Chadux Corp. 907-278-3348 or 278-3365
Fishing Vessels (contracted for oil spill response)	Varies	Kodiak	Alyeska SERVS 486-4686
Skiffs (16’ & 20’)	2	Kodiak Oil Sales	486-3245
Skiffs/fishing vessels (Private for hire)	Varies	Kodiak	Contact Harbormaster 486-8080
18’ boom deployment skiff (88 HP)	2	Kodiak	Alaska Chadux Corp. 907-278-3348 or 278-3365
100’ cargo vessel (“Lady Nina”)	1	Kodiak – Women’s Bay	907-486-6860
Skiff (15’)	1	Petro Marine	496-3421

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Towing Companies & Tugs

OPERATOR	VESSEL(S)	LOCATION	LENGTH/HP	CONTACT NAME & PHONE
Amak Towing	Kodiak King	Kodiak	75'/3000 HP	Dennis McMurray 907-486-5528(h) 486-5503(w)
Crowley Marine		Transient		K. Anderson 907-278-4978
Cook Inlet Tug	Glacier Wind Stellar Wind Cosmic Wind	Anchorage Anchorage Anchorage	65'/2200 HP 84'/3000 HP 50'/1100 HP	Carl Anderson 907-277-7611 Cell:(907)-229-7249
Sea Coast	Petro Mariner CF Campbell Malolo Petro Spirit	Dutch Harbor Wrangell Alaska SE Alaska	69'/2250 HP 105'/4000 HP 110'/3450 HP 75'/2450 HP	Louis Audette 206-343-0424
Cook Inlet Marine	Redoubt Augustine	Homer Homer	75'/1400 HP 62'/800 HP	John Crandall 907-235-8086
Anderson Tug & Barge Co.	Gale Wind Karl A.	Seward Seward	88'/3000HP 84'/2400 HP	Sharon Anderson 907-224-5506
Padilla Tug	Fidalgo Unimak Padilla Lowell S	Dutch Harbor Dutch Harbor Dutch Harbor Dutch Harbor	100'1200 HP 61'/1800 HP 50'/800 HP 50'/800 HP	Mark Cooper 907-581-2318
Bering Marine	Arctic Gull Arctic Tern Arctic Bear	Bethel North Slope West AK/SE	48'/1800 HP 48'/1800 HP 85'/1800 HP	Dave Haugen 907-248-7646

Marine Pilots

ORGANIZATION/LOCATION	PHONE
Southwest Alaska Pilots Assoc./Homer	907-243-4221 or 243-4224
Alaska Marine Pilot Service & Dispatching/Anchorage	907-235-8783

Salvage Companies/Divers

ORGANIZATION/LOCATION	PHONE (907-)
Alaska Tug & Salvage – Kodiak	486-5503
Amak Towing Co. – Kodiak	486-5503 or 486-4285 or 486-6093
Miller Marine Services – Kodiak	481-2921
Pacific Diving Service – Kodiak	486-6444

Fuel and Utilities

COMPANY	PHONE	SERVICES
Petro Star dba Kodiak Oil Sales (North Pacific Fuel)	486-3245 654-4140 (24-hrs)	Supplies diesel, gasoline & heating fuel to vessel fleet and via trucks to residences/commercial. Propane. Tank farm. Numerous tanker trucks (oil).
Thompson Transfer	486-5774	Supplies heating fuels – home delivery
Petro Marine Services	486-3421	Supplies fuel oils to vessels. Tank farm. Oil tanker trucks.
Kodiak Electric Association	486-7700	Electric company (co-op). Hydroelectric and co-generation plants.
GCI Communications	486-3334 800-800-4800	Cable television, internet, and long distance telephone provider. Repairs and service.
ACS (Alaska Communications System)	486-1122 486-1144	Telephone, internet provider. Repairs and service.

Transportation and Storage

Ground transportation & Storage

COMPANY	PHONE (907-)	SERVICES
AAA Moving & Storage	487-2140 487-4995	Vans, Trucks, Moving Vans, Dry Storage
Alaska Transfer	486-5354 486-2665	Vans, Trucks, Tractors, Trailers, Moving Vans, Dry Storage
Kodiak Transfer Inc.	487-9765	Trucks, Tractors, Moving Vans, Heated Storage & Mini-warehouses
Laidlaw Transit, Inc.	486-3600 486-8419	Provides school buses and commercial buses under contract (Kodiak Area Transit System)
Samson Tug & Barge	487-4098 486-4641	Tractors, forklifts, pickups, cranes, covered & uncovered storage, some cold storage
AK Cab	481-3400	Commercial taxi service
A&B Taxicabs	486-4343	Commercial taxi service
* For automobile, van, and light truck rental and sales, and for general vehicle repairs and service, please consult the Kodiak Yellow Pages.		

Airplane Charters And Rentals

CARRIER	LOCATION	PHONE (907-)	COMMENTS
Alaska Helicopters	Kodiak	487-2271	
Alaska Airlines	Anchorage	243-3300	commercial passenger and cargo service
Andrew Airways	Kodiak	487-2566	float & wheelplane charters
Cub Air	Kodiak	486-5851	
ERA Aviation	Kodiak	487-2663	commercial passenger and cargo service
Highline Air	Kodiak	486-5155	charter float plane
Island Air Services	Kodiak	486-6196	charter float and wheel planes; cargo & passenger
Kodiak Air Services	Kodiak	486-4446	floatplane charters
Lynden Air Cargo	Anchorage	907-243-6150	Cargo only. Larger cargo planes (C-130s).
Pen Air	Kodiak	487-4014	charter wheel and float planes – cargo & passenger; mail delivery
Sea Hawk Air, Inc.	Kodiak	486-8282	float plane charters
Uyak Air Service, Inc.	Kodiak	486-3407	float plane charters
Northern Air Cargo	Kodiak	487-4926	fixed wing, cargo transport
Wilderness Air	Juneau	789-7818	float plane charters

Airports and Landing Strips

NAME	LENGTH	ELEVAT.	SURFACE	ATTENDED	FUEL
Kodiak State Airport	7500 5400 5000	SL	Paved	7am-10 pm (Apr1-Sep30) 7am-8pm (Oct1-Mar31)	Yes
Kodiak Municipal	2500	139	Paved	Daylight only	Yes
Ouzinkie	2300	55	Gravel	No	No
Port Lions	2600	52	Gravel	No	No
Old Harbor	3200	15	Gravel	No	No
Larsen Bay	2700	77	Gravel	No	No
Karluk	2000	137	Gravel	No	No
Akhiok	3100	50	Gravel	No	Yes

Published Seaplane Bases

NAME	LENGTH	ELEVATION	APPROACH
Alitak	10000	00	NW/SE
Amock	8000	00	N/S
Trident Basin	5000	00	NE/SW
Karluk Lake	10000	368	NW/SE
Kitoi Bay	4000	00	NW/SE
Kodiak Lilly Lake (municipal airport)	2300	139	NE/SW
Moser Bay	10000	00	NE/SW
Olga Bay	10000	00	NW/SE
Port Bailey	10000	00	NW/SE
Port Williams	10000	00	NW/SE
West Point Village	10000	00	E/W

Electronics, Communications, Computer and Office Equipment

NAME/LOCATION	PHONE (907-)	COMMENTS
Frontier Micro Systems	486-4646	Computer hardware, software sales, repair
Island Computers	486-8326	Repairs
Cost-Savers	486-2408	Office supplies, equipment
Office Express	486-8780	Office supplies, copying services
SP Enterprises	486-4469	
Aksala Electronics	486-4700	Cellular, satellite phone rentals, radio equipment
Radar Alaska	486-3892	Cellular, satellite phone rentals, radio equipment
Radio Shack	486-4297	Phone, radio equipment
ACS Communications	486-1144	Phone service/internet provider for Kodiak region

Family and Social Services

Social Services, Counseling, and Mental Health Services

NAME	PHONE	SERVICES
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(907-)		
Kodiak Area Critical Incident Stress Debriefing / Critical Incident Stress Management Team	487-5525 X273 486-6557 654-2476	The Kodiak area CISD Team supports approximately 50 team members who are trained at various levels. The team meets on a regular basis to provide team members with initial training and continuing education.
National CISM Emergency	410-313-2473	Critical incident stress support, national hotline
American Red Cross Kodiak Office	486-4040	Disaster relief, sheltering, social services
Hope Cottages, Inc. (Respite Care)	486-5011 486-7021 486-6100	Child and family social services, respite care
Kodiak Area Native Association (KANA)	486-9800 486-5958	WIC program, infant learning, social services, mental health care for Kodiak Native community
Providence Kodiak Island Mental Health Center	486-9100	Marriage, Family, Child & Individual Counseling & Mental Health Services
Kodiak Senior Center	486-6181	Senior Services, Adult Day Care, Meals and social programs.
Kodiak Women's Resource & Crisis Center (24-hr crisis line)	486-6171 486-3625	Sheltering and social services for abused women/children; meals, outreach program
WIC Kodiak	486-5958	Federal program to assist women and children in need.
Providence Kodiak Island Community Support Center	486-9140	Community Support Program
KAMI Consumer Advocacy Office	486-1938	Consumer Advocacy
Evelyn Wiszinckas, PhD	486-0311	Clinical Psychology
Woodside Manor Family Center	486-2244	Private family care center

Translators and Interpreters

Providence/Kodiak Island Medical Center maintains an updated list of foreign-language translators and interpreters. For information on interpreters/translators, contact the Medical Center directly at 486-3050 or 486-3281.

Churches and Pastoral Services

NAME & LOCATION (all in Kodiak)	PHONE (907-)
Church of Christ 3457 Spruce Cape Road	486-8216
HAS-UWC 545 Selief Ct.	486-8422
Kodiak Assembly of God Church 3416 Woodland Dr.	486-3894
Community Baptist Church 216 Mill Bay Rd.	486-3458
Berean Baptist Church 1216 Ismailov	486-4847 486-5284
Lighthouse Baptist Church Baranof & Powell	486-4346
Frontier Southern Baptist Church	486-3589
St. Mary's Catholic Church 2934 Mill Bay Rd.	486-5411 486-5214/5201
Kodiak Community Church 2320 Mill Bay Rd.	486-3591 486-4678/6771
Church of Christ Scientist	486-2428
Church of Jesus Christ of Latter Day Saints 1516 Selief Ln.	486-3162 486-2836
St. James the Fisherman Episcopal Church 421 Thorsheim	486-5276
Kodiak Bible Chapel 416 Island Lake Rd.	486-5219
Jehovah's Witnesses Kodiak Kingdom Hall 1514 Mission Rd.	486-4606
St. Paul's Lutheran Church 3077 Rezanof Dr.	486-3632
Church of the Nazarene 1109 Selief Lane	486-5345
Holy Resurrection Russian Orthodox Church 385 Kashevanof Circle	486-5332 486-3854
Salvation Army 1855 Mission Rd.	486-8740
Seventh-Day Adventist Church	486-5297

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NAME & LOCATION (all in Kodiak)	PHONE (907-)
1337 Mylark Ln.	
Unification Church 1930 Selief Ln.	486-8140

Child Care Providers

NAME	PHONE (907-)	SERVICES
Child Care Assistance Program, Kodiak	486-9375	Child care assistance support and information; no direct child care provided
USCG Base Child Development Center Bldg. N-41 Mary Island Way	487-5481	Licensed daycare provider for USCG personnel
Sonshine Child Care 1944 Rezanof Dr.	486-8775	Licensed daycare provider
St. Paul's Lutheran 3077 E. Rezanof Dr.	486-5317	Licensed daycare provider
*In addition to the licensed child care facilities listed above, there are a number of licensed in-home child care providers in Kodiak. For up-to-date information about these resources, contact the Kodiak Island Borough Child Care Assistance department at 486-9375.		

Veterinary Services

NAME	PHONE (907-)	SERVICES
Island Veterinary Services	486-8850 486-7387 (emergency)	Veterinary medicine, surgery, dentistry. Large & small animals, including some wildlife rehab. Orthopedics, pet boarding, kennels.
Kodiak Veterinary Clinic	486-5418	Veterinary medicine, surgery, dentistry. Pet boarding, kennels.
Great and Small Animal Care Center	486-1010 486-7165 (emergency)	Veterinary medicine, surgery, dentistry, pet boarding.

Media

Wire and News Services

NAME/ADDRESS	PHONE (907-)	FAX (907-)
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Alaska Fish Factor P.O. Box 2316, Kodiak, AK 99615	487-2722	
Associated Press 750 West 2nd Ave, Ste. 102, Anchorage, AK 99501	272-7549	274-2189
Reuters 810 East 9th Ave., Anchorage, AK 99501	258-7634	258-7911

Newspapers

NAME/ADDRESS	PHONE (907-)	FAX (907-)
Kodiak Daily Mirror (Daily, except Sat & Sun) 1419 Selig St., Kodiak, AK 99615	486-3227	486-3088
Anchorage Daily News (Daily)	257-4200	258-2157
Peninsula Clarion - Kenai (Daily, except Sat.)	283-7551	283-3299

Radio

NAME/ADDRESS	PHONE (907-)	FAX (907-)
KMXT-FM 100.1 (Public Radio) 620 Egan Way, Kodiak, AK 99615	486-3181	486-2733
KVOK-AM 560/KRXX FM 101.1 P.O. Box 708, Kodiak, AK 99615	486-5159	486-3044

Television

NAME/ADDRESS	PHONE (907-)	FAX (907-)
Kodiak Public Television (Ch. 9) 620 Egan Way, Kodiak, AK 99615	486-3182	486-2733
KIMO-TV (Ch. 13) 2700 East Tudor Rd., Anchorage, AK 99507	561-1313	561-1377
KTBY-TV (Ch. 4) 1840 Bragaw, Ste. 101, Anchorage, AK 99508	274-0404	264-5180
KTVA-TV (Ch. 11) P.O. Box 2200, Anchorage, AK 99510	562-3456	562-0953
KAKM-TV (Ch. 7) 3877 University Drive, Anchorage, AK 99508	563-7070	273-9192
KTUU-TV (Ch. 2) 701 E. Tudor Rd., Suite 220, Anchorage, AK 99503	768-9260	563-3318

Native Organizations

ORGANIZATION/ADDRESS	PHONE (907-)	FAX (907-)
Afognak Native Corp. P.O. Box 1277, Kodiak 99615	486-6014 800-770-6014	486-2514
Akhiok Kaguyak, Inc. 5028 Mills Drive, Anchorage 99508	338-2322	337-2770
Akhiok Tribal Council P.O. Box 5030, Akhiok 99615	836-2229	836-2209
Anton Laron, Inc. P.O. Box 1366, Kodiak 99615	486-3886	
Ayakulik, Inc. General Delivery, Akhiok 99615	486-4349	486-3325
Karluk IRA Council P.O. Box 22, Karluk 99608	241-2218	241-2208
Kodiak Area Native Association (KANA) 3449 Rezanof Dr., Kodiak 99615	486-9800	486-9898
Kodiak Tribal Council 715 Rezanof Dr., Kodiak 99615	486-4449	
Koniag, Inc. 4300 B St., Suite 407, Anchorage 99503	561-2668	562-5258
Larsen Bay Tribal Council P.O. Box 35, Larsen Bay 99624	847-2207	847-2307
Lesnoi, Inc. P.O. Box 242071, Anchorage 99524-2071	279-6034	
Natives of Kodiak 227 Rezanof Dr., Kodiak 99615	486-3606/4863	486-2745
Old Harbor Native Corporation P.O. Box 71, Old Harbor, AK 99643	286-2286	286-2287
Old Harbor Village Council P.O. Box 62, Old Harbor, AK 99643	286-2215	286-2277
Ouzinkie Tribal Council Ouzinkie, AK	680-2259	680-2214
Port Lions Traditional Council P.O. Box 69, Port Lions, AK 99550	454-2234	454-2434

Fisheries Organizations And Environmental Groups

ORGANIZATION/ADDRESS	PHONE (907-)	FAX (907-)
Alaska Dragger's Association P.O. Box 991, Kodiak 99615	486-3910	486-6292
Alaska Groundfish Data Bank P.O. Box 2298, Kodiak 99615	486-3033	386-3461
Alaska Marine Conservation Council Anchorage	277-5357	
Kodiak Community Conservation Network P.O. Box 2661, Kodiak 99615	486-4684	486-7651
Kodiak Regional Aquaculture Assoc. 104 Center Ave., Ste. 202, Kodiak 99615	486-6555	486-4105
Kodiak Seafood Processors Association P.O. Box 1244, Kodiak 99615	486-6385	486-6592
Kodiak Seiner's Association P.O. Box 2254, Kodiak 99615	486-4686	486-7655
Kodiak Vessel Owners Association 336 Center St., Kodiak 99615	486-3781	486-2470
Kodiak Audubon Society	486-2685	
Kodiak Fishermen's Wives Association Kodiak	486-5238	
Northwest Setnetters 620 Hemlock Dr., Kodiak 99615	486-6834	486-8803
South End Setnetters Kodiak	486-8229	
United Fishermen's Marketing Association P.O. Box 1035, Kodiak 99615	486-3453	486-8362
United Seiner's Association P.O. Box 2254, Kodiak 99615	486-4686	486-7655
Alaska Seafood Marketing Institute Juneau	907-465-5560	
American At-Sea Processors Seattle, WA	206-285-3739	206-285-1841
United Fishermen of Alaska Juneau	907-586-2820	907-463-2545
Women's Fisheries Network	907-486-3638	

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ORGANIZATION/ADDRESS	PHONE (907-)	FAX (907-)
Kodiak/Seattle		

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SECTION 7: AGENCY TELEPHONE DIRECTORY

NOTE: For initial notification and call out of the Kodiak Incident Management Team, refer to the ACTIVATION CALL OUT PROCEDURES in SECTION 2 of this volume, DISASTER DECLARATION AND REPORTING.

The following pages contain telephone and facsimile numbers for local, state and federal agencies and organizations with a potential role in emergency response. This information is included to facilitate contact with and notification of key agency personnel in the event of a natural or manmade disaster. It will NOT be necessary to contact every agency listed for every incident. Likewise, certain emergencies may require additional notification of individuals or agencies not listed in this section. The Incident Commander and Incident Management Team personnel should use this section as a reference tool, both as an at-a-glance telephone/fax directory and as a memory jogger identifying local, state and federal agencies that may be able to offer additional support and assistance during a local emergency incident.

Local Agencies/Organizations

Kodiak Island Borough

DEPARTMENT	PHONE (907)-	FAX (907)-
Assessing.....	486-9353	486-9395
Clerk & Assembly.....	486-9310	486-9391
Mayor	486-9301	486-9374
Community Development (Planning).....	486-9363	486-9376
Engineering/Facilities.....	486-9343	486-9376
Baler/Landfill	486-9345	486-9346
Finance	486-9323	486-9374
Fire Departments		
Bayside Volunteer Fire Dept.	486-4536	486-3025
Womens Bay Volunteer Fire Dept.	487-4312	
Land Resource Manager	486-9302	486-9376
Kodiak Island Borough School Dept.		
Superintendent/Central Office.....	486-9210	
Assistant Superintendent.....	486-9228	
Maintenance and Operations.....	486-9222	
Business Manager	486-9278	
Kodiak High School.....	486-9211	
Kodiak Middle School	486-9213	
Main Elementary School	486-9239	
North Star Elementary School	486-9000	
East Elementary School.....	486-9260	
Peterson Elementary School	487-2125	
Village Schools Regional Principal	486-9233	
Akhiok School	836-2223	
Big Sandy Lake School.....	381-2033	
Chiniak School.....	486-8323	
Danger Bay School.....	379-1125	
Karluk School.....	241-2217	
Larsen Bay School.....	847-2252	
Old Harbor School	286-2213	
Ouzinkie School.....	680-2204	
Port Lions School.....	454-2237	

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City Of Kodiak

DEPARTMENT	PHONE (907)-	FAX (907)-
Animal Shelter.....	486-8077	
Mayor and City Council.....	486-8635	486-8600
City Manger/Emergency Services Director.....	486-8640	486-8600
City Clerk	486-8636	486-8600
Finance	486-8650	486-8600
Fire Dept. (Emergency = 911)	486-8040	486-8048
Police Dept. (Emergency = 911).....	486-8000	486-8023
Harbor Operations	486-8080	486-8090
Public Library	486-8686	486-8681
Public Works Dept.	486-8060	486-8066
Wastewater Treatment Plant	486-8076	486-8066
Parks and Recreation Dept.....	486-8665	486-8674
Engineering	486-8065	486-8066

Other Kodiak Communities And Settlements

COMMUNITY	PHONE (907)-	FAX (907)-
City of Ahkiok		
Clerk/Tribal Office	836-2229	836-2209
Clinic/Community Health Rep.....	836-2230	
School.....	836-2223	
VPSO	836-2205	
Alavena Village (Afognak).....	486-8318	
Alitak Bay – Ward’s Cove Packing.....	371-2001	
Ben Thomas Logging.....	379-9002	
Big Sandy Lake/Kazakof Bay Logging Camp.....	381-2000	
Chiniak		
Public Library	486-3022	
School	486-8323	
Karluk		
Tribal Council.....	241-2218	241-2208
School	241-2217	
Community Health Rep.....	241-2209	
Kitoi Bay Hatchery.....	486-6559	

COMMUNITY

	PHONE (907)-	FAX (907)-
City of Larsen Bay		
Manager/Clerk	847-2211	847-2239
Community Health Rep.....	847-2204	
Fire Chief	847-2205	
VPSO	847-2262	
City of Old Harbor		
Clerk.....	286-2204	286-2278
Community Health Rep.....	286-2205/2307	
Fire Chief	286-2217	
VPSO	287-2295	
City of Ouzinkie		
Clerk.....	680-2242	680-2223
Community Health Rep./Clinic.....	680-2265	
VPSO	680-2291	
Port Bailey Cannery	206-323-3200	
City of Port Lions		
Clerk.....	454-2332	454-2420
Community Health Rep./Clinic.....	454-2275	
VPSO	454-2330	
Uganik Bay/Port O'Brien Cannery	776-8174	
Whitestone Logging (Afognak).....	486-5126	

Miscellaneous Local Organizations/Agencies

	PHONE (907)-	FAX (907)-
Brother Francis Shelter	486-5610	
Civil Air Patrol, Kodiak.....	486-4060	486-2004
To activate, contact Anchorage RCC at 800-420-7230 or 907-428-7230		
Kodiak Chamber of Commerce.....	486-5557	
Kodiak Island Convention and Visitors Bureau.....	486-4782	
Kodiak Amateur Radio Emergency Services.....	911 or pager 486-8901 x2888	
Kodiak Ministerial Alliance	486-3632 or 486-3458 or 486-5532	
Kodiak Senior Center	486-6181	
Providence Kodiak Island Medical Center (hospital)	486-3281/9595	
Providence Kodiak Island Mental Health Center	486-9100	
The Salvation Army.....	486-8740	
American Red Cross, Kodiak Office	486-4040	486-4754
Office Pager	486-7358	
Disaster Team Pager.....	486-7357	

Alaska State Agencies

AGENCY/ORGANIZATION	PHONE (907)-	FAX (907)-
Alaska Dept. of Community and Regional Affairs (DCRA)	486-9375	
Alaska Dept. of Environmental Conservation (ADEC).....	269-3063	269-7648
24-hour oil/hazardous substance release	800-478-9300	
Central Alaska Response Team Duty Officer.....	244-8126	
Alaska Dept. of Fish and Game (ADF&G), Kodiak.....	486-1825	486-1841
Alaska Dept. of Health and Social Services		
Family Services	486-6174	
Public Health Center (Kodiak)	486-3319	486-8149
Div. of Public Assistance	486-3783	
Anchorage/Regional Nurse Manager	334-2260	
Chief of Public Health Nursing.....	465-3150	
Anchorage Section of Epidemiology (emergency) .	269-8000	
Alaska Dept. of Labor	486-3105	
Alaska Dept. of Transportation and Public Facilities (DOT/PF)		
Airport and Highway Maintenance.....	487-4952	
Alaska Marine Highway System	486-3800	
Division of Building Maintenance.....	487-2611	
Equipment Section and Fleet Mechanic.....	487-2119	
Kalsin Bay	486-8243	
Alaska Department of Military and Veteran Affairs		
Division of Emergency Services (ADHS&EM).....	428-7000	428-7009
24-hour.....	800-478-2337	428-7009
Division of Homeland Security.....	428-7037	428-7009
Alaska Army National Guard Armory.....	486-3433	
Alaska DNR, Div. of Forestry, Kenai/Kodiak Area	262-4124	260-4263
Alaska DNR, Div. of Parks, Kodiak Office	486-6339	486-3320
Alaska Department of Public Safety		
Alaska State Troopers, "C" Detachment.....	486-4121	486-5810
Fish and Wildlife Protection	486-4761	486-5810
Alaska Tsunami Warning Center (Palmer)	745-4212	

Federal Agencies

AGENCY/ORGANIZATION	PHONE (907)-	FAX (907)-
Center for Disease Control Emergency Response Hotline	770-488-7100	
Department of Commerce		
National Oceanic and Atmospheric Administration		
National Marine Fisheries Service		
Fisheries Management Division.....	486-6919	
Enforcement Office	486-3298	
Scientific Support Coordinator (Anchorage)	271-3593	271-3139
Department of Defense		
U.S. Army 103 rd Civil Support Team (Anchorage)	428-6624	428-6625
U.S. Army Corps of Engineers (Flood assistance).....	753-2622/2610	
Department of the Interior		
Fish & Wildlife Service		
Kodiak National Wildlife Refuge.....	487-2600	487-2144
Katmai National Park & Preserve	486-6730	486-3331
Department of Transportation		
FAA Contract Tower, Kodiak	487-4382/4339	
Department of Homeland Security		
U.S. Coast Guard ISC Kodiak		
Commanding Officer	487-5760	487-5546
Integrated Support Command Directory.....	487-5320	
Search and Rescue Emergency	486-5918	
Marine Safety Detachment Office	487-5750	487-5585
Air Station	487-5888/5889/5890	
Communications Station	487-5217	
Cutter Spar487-5344	487-5511	
Cutter Alex Haley	487-5615	487-5618
Cutter Storis	487-5166	487-5535
U.S.C.G. National Pollution Funds Center.....	703-235-4757	703-235-4840
Environmental Protection Agency (EPA), Anchorage.....	271-5083	271-3424
FBI Bomb Data Center.....	(202) 324-2696	(202) 324-3784
Federal Emergency Management Agency (FEMA), Region X...	800-395-6042	206-487-4741
Forest Service (Anchorage)	271-3593	271-3139
Humane Society of the United States	202-452-1100	
National Weather Service (Alaska Weather Line)	800-472-0391	
U.S. Geologic Survey - Alaska Volcano Observatory.....	786-7497	
National Response Center (oil or hazardous substance spill).....	800-424-8802	

SECTION 8: GLOSSARY AND ACRONYMS

Glossary

Term	Meaning
Alert	Informs people of impending danger.
Alpha Radiation.	The least penetrating type of nuclear radiation; can be stopped by thin materials, such as a sheet of paper, and pose no direct or external radiation threat. Alpha radiation is not considered dangerous unless alpha-contaminated particles are ingested or inhaled.
American Red Cross (ARC)	The national organization with a congressional mandate to undertake the relief of persons suffering from disaster.
Avalanche	A mass of sliding snow occurring in mountainous terrain where snow is deposited on slopes of 20 degrees or more.
Background Radiation	Natural radioactivity from the environment. Most background radiation results from cosmic radiation and from naturally occurring radioactive materials in the environment.
Bacteria	Single-celled organisms that multiply by cell division and can cause disease in humans, plants or animals. Examples include anthrax, cholera, plague, and tularemia.
Biological Agent	Living organisms, or the material derived from them, that harm or cause disease in humans, animals, or plants, or cause deterioration of material. Biological agents may be found as liquid droplets, aerosols, or dry powders. There are three different types of biological agents: bacteria, viruses, and toxins.
Blister Agent	A chemical agent, also called a vesicant, which causes severe blistering and burns to the eyes, skin, and tissues of the respiratory tract. Exposure is through liquid or vapor contact. Also referred to as mustard agents; examples include mustard and Lewisite.
Blood Agent	A chemical agent that interferes with cellular respiration (the exchange of oxygen and carbon dioxide between blood and tissues) and causes asphyxiation. Common examples are hydrogen cyanide and cyanogen chloride.
Chemical Agent	A chemical substance intended for use in military operations to kill, seriously injure, or incapacitate personnel through its physiological effects. Excluded from consideration are riot control agents, chemical herbicides, smoke, and flame.
Chemical Transportation Emergency Center (CHEMTREC)	Operated by the Chemical Manufacturers Association. Provides information and/or assistance to emergency responders. Can be reached 24 hours a day by calling 800-424-9300.
Chemical Weapon	The term "chemical weapon" means any weapon that is designed or intended to cause widespread death or serious bodily injury through the release, dissemination, or impact of toxic or poisonous chemicals or precursors of toxic or poisonous chemicals. (Sec 2332c)

Term	Meaning
Choking Agent	A chemical agent that causes damage to the tissues of the respiratory system and the eyes. In sufficient amounts, secondary infections can take place, and in higher concentrations, death occurs. A protective mask is sufficient to provide protection, provided that the atmosphere contains sufficient oxygen to support life.
Chronic Radiation Dose	A dose of ionizing radiation received either continuously or intermittently over a prolonged period of time. A chronic radiation dose may be high enough to cause radiation sickness and death, but if received at a low dose rate, a significant portion of the acute cellular damage will be repaired.
Civil Disorder	Riot, violent protest, demonstrations, illegal assembly.
Cold Zone	The clean area outside of the contamination control line. Equipment and personnel are not expected to become contaminated in this area. This is the area where resources are assembled to support the hazardous materials release response.
Combating Terrorism	Actions, including antiterrorism (defensive measures taken to reduce vulnerability to terrorist acts) and counter-terrorism (offensive measures taken to prevent, deter and respond to terrorism), taken to oppose terrorism throughout the entire threat spectrum.
Common Program Control Station (CPCS)	An element of the Emergency Alert System. The primary broadcast station in each operational area assigned the responsibility for coordinating the broadcasting of common emergency public information in that area.
Computer Aided Management of Emergency Operations (CAMEO)	Computer program developed by NOAA used to track data required under Title III of SARA.
Consequence Management	The response to a disaster, which focuses on alleviating damage, loss, hardship, or suffering. Actions include the measures to protect public health and safety, restore essential government services, and provide relief to governments, businesses, and individuals affected by the consequences of terrorism. The Federal Emergency Management Agency has the lead in consequence management.
Contamination	The deposit and/or absorption of radioactive material, biological agents, or chemical agents onto structures, areas, personnel, or objects; food and/or water made unfit for human or animal consumption by the presence of environmental chemicals, radioactive elements, bacteria or organisms in decomposing material (including the food substance itself), or waste in food or water.
Contamination Control	Procedures to avoid, reduce, remove or render harmless, temporarily or permanently, NBC contamination for the purpose of maintaining or enhancing the efficient conduct of military operations.
Contamination Reduction Corridor	That area within the Warm Zone where the actual decontamination is to take place.
Counter-terrorism	The full range of activities directed against terrorism, including preventive and crisis management efforts.

Resource Manual

Term	Meaning
Crisis Management	The measures to identify, acquire, and plan the use of resources to anticipate, prevent, and/or resolve a threat or act of terrorism. The Federal Bureau of Investigation (FBI) is the lead federal agency for crisis management.
Damage Assessment	The appraisal or determination of the actual effects resulting from a disaster emergency. This estimate serves as the basis for the Governor's request for a Presidential Disaster Declaration.
Decontaminate	To absorb, break down, neutralize, or remove a chemical, biological or radioactive material posing a threat to equipment or personnel.
Disaster	Occurrence or imminent threat of wide spread or severe damage, injury, or loss of life or property resulting from a natural or man-made cause including: fire, flood, earthquake, landslide, mudslide, avalanche, wind-driven water, weather condition, tsunami, volcanic activity, epidemic, air contamination, blight, infestation, explosion, riot, or shortage of food, water, or fuel. the release of oil or a hazardous substance; if the release requires prompt action to avert environmental danger or damage; and equipment failure, if the failure is not a predictably frequent or recurring event or preventable by adequate equipment maintenance or operation (AS 26.23.900).
Disaster Emergency	The condition declared by proclamation of the governor or declared by the principal executive officer of a political subdivision to designate the imminence or occurrence of a disaster. (AS 26.23.900).
Disaster Recovery Center (DRC)	An office established in the disaster area where individual disaster victims may receive information concerning available assistance and apply for programs for which they are eligible. The DRC will house representatives of the Federal, State, and Local agencies that deal directly with the needs of individual victims.
Dissemination Devices	Mechanical devices which generally employ bursting, spraying, or exploding to spread NBC material and increase the potential number of people who may become contaminated or exposed to the material. These devices may produce a limited, local contaminated area or a larger downwind hazard area, depending on the amount of agent involved and the method of dispersal.
Drought	Prolonged period without rain.
Earthquake	A sudden motion of the ground, which may cause surface faulting (ground rupture) ground shaking, and ground failure.
Emergency	As defined at Title V of P.L. 93-288, Section 102(1), an emergency is any occasion or instance for which, in the determination of the President, federal assistance is needed to supplement state and local efforts and capabilities to save lives and to protect property and public health and safety. Title V includes authority for the President to direct federal agencies to provide emergency assistance to save lives and protect property and public health and safety for emergencies other than natural disasters. Under Title V, the President may direct the provision of emergency assistance either at the request of a Governor (Section 501(a)) or upon determination by the President that an emergency exists for which the primary responsibility for response rests with the United States (501(b)).

Term	Meaning
Emergency Alert System (EAS)	Consists of broadcasting radio; television; cable stations; and interconnecting facilities which have been authorized by the Federal Communications Commission to operate in a controlled manner during emergencies.
Emergency Decontamination	Decontamination employed to save lives by neutralizing agent from the skin.
Emergency Operations Center (EOC)	Facilities designated for use by governments to direct and manage disaster emergency operations.
Emergency Operations Plan (EOP)	A locally developed planning document which provides a minimum process to assess, mitigate, prepare for, respond to, and recover from disaster emergencies.
Emergency Response	A response effort by employees outside the immediate release area or by other designated responders (i.e., mutual aid groups, local fire departments, etc.) to an occurrence that results, or is likely to result, in an uncontrolled release of a hazardous substance. Responses to incidental releases of hazardous substances where the substance can be absorbed, neutralized, or otherwise controlled at the time of release by employees in the immediate release area or by maintenance personnel are not considered emergency responses. Responses to releases of hazardous substances where there is no potential safety or health hazard (i.e., fire, explosion, or chemical exposure) are not considered emergency responses.
Emergency Services Coordinator	The Kodiak Emergency Services Coordinator is the Kodiak Island Borough Community Development Director or designee. The coordinator chairs, organizes and leads quarterly Emergency Services Organization meetings and is in charge of record-keeping for that organization. The coordinator is the designated successor to the Emergency Services Director.
Emergency Services Council (ESC)	The group responsible for policy-level emergency services and disaster response decisions in Kodiak, consisting of the City of Kodiak mayor and manager, the Kodiak Island Borough mayor and manager, the Commanding Officer of the U.S. Coast Guard Integrated Support Command Kodiak, the Commanding Officer of the U.S. Coast Guard Air Station Kodiak, and the Detachment Commander of the Alaska State Troopers Kodiak ("C" Detachment) or their designees. The Council has the power to proclaim the existence of a local disaster, adopt mutual aid plans and agreements, and approve emergency response plans (Kodiak City Code Chapter 2.32 and Kodiak Island Borough Code Chapter 2.41). The Council functions as the Multi-agency Coordinating Group (MAC) in the Kodiak Incident Management Team organization, providing policy-level guidance and oversight to the Incident Commander, coordinating resource support between agencies or jurisdictions, and acting as a liaison with the public and with the elected officials of other affected or assisting jurisdictions.

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Term	Meaning
Emergency Services Director (ESD)	The Kodiak Emergency Services Director is the City of Kodiak City Manager. The Director is the Chairperson of the Emergency Services Council and is empowered by local ordinance to request the Emergency Services Council to make a disaster declaration. During a disaster emergency, the ESD has the authority to make and issue rules, obtain vital supplies, oversee operations, require emergency service of city or borough employees and requisition necessary personnel or equipment from city or borough agencies. The ESD is qualified to act as Incident Commander in the Kodiak Incident Management Team.
Emergency Services Organization (ESO)	Regional emergency preparedness organization comprised of City of Kodiak personnel, Kodiak Island Borough personnel, representatives from other local, state, and federal government agencies, and volunteers from the public and from private organizations who are responsible for emergency planning and preparedness in Kodiak. The Emergency Services Organization operates under the direction of the Emergency Services Coordinator, and functions as the umbrella for the Local Emergency Planning Committee (LEPC). The Kodiak Emergency Services Coordinator leads the ESO.
Emergency Support Functions (ESF)	The Federal Response Plan (FRP) details 12 ESFs in place to coordinate operations during federal involvement in an incident: transportation, communications, public works and engineering, fire fighting, information and planning, mass care, resource support, health and medical services, urban search and rescue, hazardous materials, food, and energy.
Enemy Attack	Hostile action taken against the U.S. by foreign forces resulting in the destruction of military or civilian targets or both.
Energy Shortages	Shortage or interruption of vehicle fuel, heating oil, natural gas, or disruptions of electrical power.
Environmental Protection Agency (EPA)	The federal agency responsible for regulating air, water, hazardous waste, pesticides, and toxic substances.
Evacuation	The removal of potentially endangered, but not yet exposed, persons from an area threatened by a hazard. Entry into the evacuation area should not require special protective equipment.
Extremely Hazardous Substance (EHS)	In the text of SARA, Title III, EHS means any substance contained within the list of substances published by the Administrator of the U.S. Environmental Protection Agency. Otherwise known as the 302 Extremely Hazardous Substance List.
Facility Emergency	Facility representative for each Title III 302 facility with an EHS Coordinator in a quantity exceeding its threshold planning quantity (TPQ), who participates in the emergency planning process for that site.
Federal Coordinating Officer (FCO)	The person appointed by the President to coordinate federal Assistance in an emergency or disaster
Federal Emergency Management Agency (FEMA)	Agency established to oversee federal assistance to local government in the event of major disasters. Also administers the Emergency Management assistance program, which provides emergency management funds to local governments through the states.

Term	Meaning
Federal On-Scene Coordinator (FOSC)	Federal employee responsible for coordinating the on scene federal response in a multi-jurisdictional incident (often a hazardous materials incident or oil spill.) The FOSC is typically part of the Unified Command consisting of the local, state, and federal and, often the responsible party on-scene coordinators and will usually be a member of the U.S. Coast Guard or the Environmental Protection Agency.
Federal Response Plan (FRP)	Developed to expedite federal support to disasters. Generally, the FRP is activated when the state's resources are not sufficient to cope with a disaster and the governor has requested federal assistance.
Fire - Wildland	Any instance of uncontrolled burning in grasslands, brush, or woodlands.
Fire - Structural	Uncontrolled burning in residential, commercial, industrial, or other properties in developed areas.
Flood - Flash	Quickly rising small streams after heavy rain or rapid snow melt. (i.e. breakup ice jam flooding.)
Flood - Riverine	Periodic overbank flow of rivers and streams.
Flood - Urban	Overflow of storm sewer system usually due to poor drainage, following heavy rain or rapid snowmelt.
Flood - Coastal	Flooding along coastal areas associated with severe storms, hurricanes or other events.
Gamma Radiation	Gamma rays are high-energy, ionizing radiation that travel at the speed of light and have great penetrating power. They can cause skin burns, severely injure internal organs, and have long-term physiological effects.
Hazard	Any situation or condition that has the potential of causing injury to people or damage to property.
Hazardous Materials Release	Uncontrolled or unlicensed release of hazardous materials Incident during storage or use from a fixed facility or during transport outside a fixed facility that may impact the public health, safety, and/or environment.
Hazmat (Hazardous Material)	Any material which is explosive, flammable, poisonous, corrosive, reactive, or radioactive, or any combination, and requires special care in handling because of the hazards it poses to public health, safety, and/or the environment.
Hazardous substance	Any substance designated or listed under (A) through (D) of this definition, exposure at which results or may result in adverse effects on the health or safety of employees: (A) Any substance defined under section 101(14) of CERCLA; (B) Any biologic agent and other disease causing agent which after release into the environment and upon exposure, ingestion, inhalation, or assimilation into any person, either directly from the environment or indirectly by ingestion through food chains, will or may reasonably be anticipated to cause death, disease, behavioral abnormalities, cancer, genetic mutation, physiological malfunctions (including malfunctions in reproduction) or physical deformations in such persons or their offspring. (C) Any substance listed by the U. S. Department of Transportation as hazardous materials under 49 CFR 172.101; and (D) Hazardous waste as herein defined.
Hazardous Waste	A waste or combination of wastes as defined in 40 CFR 261.3, or those substances defined as hazardous wastes in 49 CFR 171.8.

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Term	Meaning
Hazardous Waste Operations and Emergency Response (HAZWOPER)	Federal safety and health standards promulgated for hazardous waste operators and emergency response personnel by the Occupational Safety and Health Administration (OSHA) as authorized in SARA, Title I; otherwise known as 20 CFR 1910.120 final rule.
HAZMAT Team.	An organized group of employees, designated by the employer, who are expected to perform work to handle and control actual or potential leaks or spills of hazardous substances requiring possible close approach to the substance. The team members perform responses to releases or potential releases of hazardous substances for the purpose of control or stabilization of the incident. A HAZMAT team is not a fire brigade nor is a typical fire brigade a HAZMAT team. A HAZMAT team, however, may be a separate component of a fire brigade or fire department.
Hot Zone	That area immediately around a hazardous materials release. That area where contamination does or could occur. The innermost of the three zones of a hazmat site. Special protection is required for all personnel while in this zone.
Improvised Nuclear Device (IND)	An IND is defined as a device incorporating radioactive materials designed to result in the formation of an explosive nuclear yield. Such devices may be fabricated in a completely improvised manner or may result from the sabotage, seizure, theft, or loss of a US or foreign nuclear weapon.
Incident	An occurrence or event, either human-caused or natural phenomena, that requires action by emergency service personnel to prevent or minimize loss of life or damage to property and/or natural resources.
Incident Action Plan (IAP)	The Incident Action Plan, which is initially prepared at the first Planning Meeting, contains general control objectives reflecting the overall incident strategy, and specific action plans for the next operational period. The Incident Action Plans will have a number of attachments. All incidents require an action plan. For simple incidents the action plan is not usually in written form. Large or complex incidents will require that the action plan be documented in writing.
Incident Command Post (ICP)	Facility where the incident commander, responders, and technical representatives can make response decisions, deploy resources, and handle communications.
Incident Command System (ICS)	System which provides effective incident management through the combination of facilities, equipment, personnel, procedures, and communications operating within a common organizational structure to effectively accomplish stated objectives pertaining to an incident.
Incident Commander (IC)	The individual responsible for the management of all incident operations.
Incident Management Team (IMT)	A management team organized within the Incident Command System to effectively achieve stated incident objectives utilizing the five management functions required for response to all hazard, all risk incidents.
Integrated Emergency Management System (IEMS)	A broad, all hazard emergency management system which encompasses all the various types of emergencies, and addresses mitigation, preparedness, response, and recovery activities. It encourages the development of the common management functions required for response to emergencies of all types.

Term	Meaning
Integrated Support Command (ISC) Kodiak	The name of the U.S. Coast Guard facility in Kodiak, Alaska. Formerly referred to as the Coast Guard Support Center.
International Terrorism	Activities that involve violent acts or acts dangerous to human life that are a violation of the criminal laws of the United States or of any State, or that would be a criminal violation if committed within the jurisdiction of the United States or any State; appear to be intended - to intimidate or coerce a civilian population; to influence the policy of a government by intimidation or coercion; or, to affect the conduct of a government by assassination or kidnapping; and occur primarily outside the territorial jurisdiction or the United States, or transcend national boundaries in terms of the means by which they are accomplished, the persons they appear intended to intimidate or coerce, or the locale in which their perpetrators operate or seek asylum. (Sec 2331)
Joint Information Center (JIC)	The primary field location for the coordination of federal and state media relations, located in or near the DFO.
Joint Operations Center (JOC)	The center established by and under the direction of the FBI at or near the site of the event that serves as the nucleus for decision making, coordination, and overall management of ongoing operations. The JOC is an expansion of the on-scene FBI command post.
Landslide	A mass of sliding mud or rocks.
Local Emergency Planning Committee (LEPC)	The committee appointed by the Alaska State Emergency Response Commission, as required by Title III of SARA, AS 26.23.073, to perform local emergency planning and community right-to-know activities. Committees are appointed in each planning district in the state and are required to have representation from a variety of groups.
Local Emergency Planning District (LEPD)	The geographical area designated by the Alaska State Emergency Response Commission as the area in which plans must be developed for response to all disasters.
Local On-Scene Coordinator (LOSC)	The designated local community emergency response representative in a multi-jurisdictional incident. The Local On-Scene Coordinator is the Kodiak Emergency Services Director or designee. For oil spills and hazardous substance releases, the LOSC will represent the local government in the Unified Command potentially consisting of local, state, and federal on-scene coordinators as well as a Responsible Party on-scene coordinator.
Multi-Agency Coordination Group (MAC)	A Multi-agency Coordination (MAC) group is a group of agency administrators who come together, when the character and intensity of the emergency situation significantly impacts or involves multiple agencies and jurisdictions, for the intended purpose of improving interagency coordination and sharing resources at the top management level. The MAC group may execute the following duties: Setting priorities and policy-level incident objectives, acquiring/allocating resources, coordinating State and Federal disaster designations, providing a political interface with the incident activity, and coordinating information to other agencies and the public. In Kodiak, the Emergency Services Council fulfills the functions of a MAC Group.

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Term	Meaning
Management by Objectives (MBO)	Top down management so that all involved know and understand the objectives of the operation.
Material Safety Data Sheet (MSDS)	Written or printed material concerning hazardous chemicals, including the manufacturer's name, the chemical's synonyms, trade name, chemical family, hazardous ingredients, physical data, fire and explosion hazard data, health hazard data, reactivity data, spill or leak procedures, special protection information, and special precautions.
National Emergency Coordination Center (NECC)	The FEMA facility which provides notification to headquarters and regional responders of implementation of the RFP.
National Warning System (NAWAS)	The Federal portion of the Civil Defense Warning System, used for the dissemination of warning and other emergency information from Federal and State warning points. It is a dedicated, nationwide, party-line telephone system operated on a 24-hour basis.
National Interagency Incident Management System (NIIMS)	A common system consisting of five major sub-systems that collectively provide a total systems approach to all risk incident management. The sub-systems are: <ul style="list-style-type: none"> - The Incident Command System - Standardized training - Qualifications and certification system - Publications management - Supporting technologies
National Response Team (NRT)	The national body responsible for coordinating Federal planning, preparedness, and response actions related to oil discharges and hazardous substance releases.
Nerve Agent	A chemical agent that interferes with the central nervous system. Exposure is primarily through contact with the liquid (skin and eyes) and secondarily through inhalation of the vapor. Examples of nerve agents are Sarin, Soman, Tabun, and VX agent.
Nuclear Incident	A nuclear incident is defined as any situation involving lost, stolen, missing, or the unauthorized possession of Special Nuclear Material, Controlled Nuclear Material, By-Product Material, Source Material, nuclear weapons, or components thereof. Nuclear incidents also include the use of improvised nuclear devices, radioactive dispersal devices, or the threatened use of such items, as defined by the Atomic Energy Act (AEA) of 1954, as amended.
Nuclear Radiation	Particulate and electromagnetic radiation emitted from atomic nuclei in various nuclear processes. The important forms of nuclear radiation, from a weapon standpoint, are alpha and beta particles, gamma rays, and neutrons. All nuclear radiation is ionizing radiation, but the reverse is not true; X-rays for example, are included among ionizing radiation, but they are not nuclear radiation since they do not originate from atomic nuclei.
Occupational Safety and Health Administration (OSHA)	Part of the U.S. Department of Labor. OSHA develops and enforces federal standards for occupational safety and health.

Term	Meaning
Personal Protective Equipment (PPE)	That equipment and clothing required to shield or isolate personnel from chemical, physical, and biological hazards.
Public Information Officer (PIO)	A member of the command staff, is responsible for the formulation and release of information about the incident to the news media and other appropriate agencies and organizations.
Presidential Decision Directive 39 (PPD-39)	Issued in June 1995, PPD-39, United States Policy on Counterterrorism, directed a number of measures to reduce the nation's vulnerability to terrorism, to deter and respond to terrorist acts, and to straighten capabilities to prevent and manage the consequences of terrorist use of nuclear, biological, and chemical weapons.
Primary Agency	The federal department or agency assigned primary responsibility to manage and coordinate a specific ESF. Primary agencies are designated on the basis of their having the most authorities, resources, capabilities, or expertise relative to accomplishment of the specific ESF support. Primary agencies are responsible for overall planning and coordination of the delivery of ESF-related federal assistance to their state counterparts in conjunction with their support agencies.
Radiation Dose	Total amount of ionizing radiation absorbed by material or tissues, commonly expressed in centigray. The term is often used as the exposure dose expressed in roentgens, which is a measure of the total amount of ionization that the quantity of radiation could produce in air. This should be distinguished from the absorbed radiation per gram of specified body tissue. Further, the biological dose, in rems, is a measure of the biological effectiveness of radiation exposure.
Radiation Dose Rate	The radiation dose (dosage) absorbed per unit of time.
Response	Activities to address the immediate and short-term effects of an emergency or disaster. Response includes immediate actions to save lives, protect property, and meet basic human needs. Based on the requirements of the situation, response assistance will be provided to an affected state under the Federal Response Plan using a partial activation of selected ESFs or the full activation of all ESFs to meet the needs of the situation.
Responsible Party On-Scene Coordinator (RPOSC)	Company employee responsible for coordinating the on-scene responsible party response to a hazardous materials or oil spill incident. The RPOSC will usually be an employee of the company causing the spill or the designated contractor to the spiller. The RPOSC may integrate with local, state, and federal on-scene coordinators in a Unified Command structure.
Robert T. Stafford Disaster Relief and Emergency Assistance Act, Public Law 93-288	Authorizes the federal government to respond to disasters and emergencies in order to help state and local governments save lives and to protect public health, safety and property.
Safe Refuge Area	An area within the contamination reduction zone for the assemblage of individuals who are witnesses to the hazardous materials incident or who were on site at the time of the spill. This assemblage will provide for the separation of contaminated persons from non-contaminated persons.

Term	Meaning
Salvation Army (The)	A religious and charitable organization, that in the event of a major disaster, mobilizes its personnel and resources to provide assistance to disaster victims and workers. Other aid provided includes food, clothing, shelter, and other needs as indicated.
State Coordinating Officer (SCO)	The representative of the governor who coordinates state response and recovery activities with those of the local and federal government.
Superfund Amendments and Reauthorization Act of 1986 (SARA)	The federal law that addresses various hazardous materials storage and remediation issues. Title I deals with health and safety issues for hazardous waste workers and emergency response personnel. Title III deals with emergency planning and community right-to-know provisions.
SARA Title III	The Emergency Planning and Community Right-to-Know Act of 1986 (Title III of the Superfund Amendments and Reauthorization Act of 1986) which specifies requirements for organizing the planning and community right-to-know process at the state and local level.
State On-Scene (SOSC)	State employee responsible for coordinating the on-scene state Coordinator response to a hazardous materials or oil spill incident. The SOSC will often represent the Alaska Department of Environmental Conservation and will work with the local, federal, and responsible party on-scene coordinators in the Unified Command.
Support Zone	The clean area outside of the contamination control line. Equipment and personnel are not expected to become contaminated in this area. This is the area where resources are assembled to support the hazardous materials operations.
Terrorism	The unlawful use of force against persons or property to intimidate or coerce a government, the civilian population or any segment thereof, in the furtherance of political or social objectives. This definition includes three elements: (1) Terrorist activities are illegal and involve the use of force. (2) The actions are intended to intimidate or coerce. (3) The actions are committed in support of political or social objectives.
Toxins	A class of biological poison resulting from the byproduct of living organisms. A toxin may be obtained naturally (from secretions of various living organisms) or synthesized.
Transportation Accident	An accident involving passenger air, highway, rail, or marine travel resulting in death or injury.
Triage	The screening and classification of sick, wounded, or injured persons to determine priority needs in order to ensure the efficient use of medical personnel, equipment and facilities.
Tsunami	Series of traveling ocean waves of great length and long period usually generated by submarine geophysical displacement. May or may not be preceded by an earthquake.
Unified Command	A command structure which provides for all agencies who have jurisdictional responsibility for the incident, either geographical or functional, to jointly manage an incident through a common set of incident objectives, strategy, and priorities. Members of the Unified Command are often referred to as on-scene coordinators from their respective agency or jurisdiction.

Term	Meaning
Virus	The simplest type of microorganism, lacking a system for its own metabolism. It depends on living cells to multiply and cannot live long outside of a host. Examples of diseases caused by viruses are smallpox and Ebola.
Volcano	An eruption from the earth's interior producing lava flows or violent explosions issuing rock, gases, and debris.
Warm Zone	That area between the Hot Zone and the Cold Zone. This zone contains the personnel decontamination station. This zone may require a lesser degree of personnel protection than the Hot Zone. This area separates the contaminated area from the clean area and acts as a buffer to reduce contamination of the clean area.
Warning	Notifies people of the imminent impact of a specific hazard, and protective actions that should be taken.
Weapons of Mass Destruction	In arms control usage, weapons capable of a high order of destruction and/or of being used in such a manner as to destroy large numbers of people; can be nuclear, chemical, biological, and radiological weapons.
Weather Extremes	Severe weather includes ice storm, blizzards, extreme cold, drought, and high winds.

List of Acronyms and Abbreviations

AADC	Alaska Aerospace Development Corporation
ABWE	Alaska Bureau of Wildlife Enforcement
AC	Military designator for hydrogen cyanide, a chemical blood agent
ADEC	Alaska Department of Environmental Conservation
ADHS&EM	Alaska Division of Homeland Security and Emergency Management
ADF&G	Alaska Department of Fish and Game (sometimes, ADFG)
ADNR	Alaska Department of Natural Resources
ADOTPF	Alaska Department of Transportation and Public Facilities
AirSTA	U.S. Coast Guard Air Station
ANFO	Ammonium Nitrate and Fuel Oil
ARC	American Red Cross
AST	Alaska State Troopers
ATWC	Alaska Tsunami Warning Center
BDC	Bomb Data Center
CAMEO	Computer Aided Management of Emergency Operations)
CAP	Civil Air Patrol
CCL	Contamination Control Line
CDC	Center for Disease Control and Prevention
CDD	Community Development Department (KIB)
CERCLA	Comprehensive Environmental Response, Compensation and Liability Act of 1980
CFR	Code of Federal Regulations
CG	Military designator for phosgene, a chemical choking agent
CHEMTREC	Chemical Transportation Emergency Center
CI	Cook Inlet
CISM	Critical Incident Stress Management
CISPRI	Cook Inlet Spill Prevention and Response, Inc.
CK	Military designator for cyanogen chloride, a chemical blood agent
ComSTA	U.S. Coast Guard Communications Station
CPCS	Common Program Control System
CST	Civil Support Team
CX	Military designator for phosgene oxime, a chemical blister agent
CWA	Chemical Warfare Agent
CWIRP	Chemical Weapons Improved Response Program
DHHS	Department Health and Human Services (also HHS - Health and Human Services)
DHS	Department of Homeland Security (US)
DHSS	Department of Health and Social Services (State of Alaska)
DMAT	Disaster Medical Assistance Teams
DMVA	Department of Military and Veteran Affairs (Alaska)
DOD	Department of Defense
DOE	Department of Energy
DRC	Disaster Recovery Center
DWH	Downwind Hazard
EAS	Emergency Alert System
EHS	Extremely hazardous substance

EOC	Emergency Operations Center
EOD	Explosive Ordnance Disposal
EOP	Emergency Operations Plan
EMS	Emergency Medical Service
EMSS	Emergency Medical Services Section (part of DHSS)
EMT	Emergency Medical Technician
EPA	Environmental Protection Agency
EPCRA	Emergency Planning and Community Right-to-Know Act of 1986
ERT	Emergency Response Team
ESC	Emergency Services Council
ESD	Emergency Services Director
ESF	Emergency Support Function
ESO	Emergency Services Organization
FAA	Federal Aviation Administration
FBI	Federal Bureau of Investigation
FCO	Federal Coordinating Officer
FEMA	Federal Emergency Management Agency
FFPE	Firefighters Protective Ensemble
FOSC	Federal On-Scene Coordinator
FRP	Federal Response Plan
GA	Military designator for Tabun, a chemical nerve agent
GAO	Government Accounting Office
GB	Military designator for Sarin, a chemical nerve agent
GD	Military designator for Soman, a chemical nerve agent
GF	Military designator for a chemical nerve agent
GOA	Gulf of Alaska
HAZMAT	Hazardous Materials
HAZWOPER	Hazardous Waste Operations and Emergency Response
HD	Military designator for distilled mustard, a chemical blister agent
HEPA	High Efficiency Particulate Air (filter)
HHS	Health and Human Services (also DHHS - Department of Health and Human Services)
HMRU	Hazardous Material Response Unit
HN	Military designator for nitrogen mustard, a chemical blister agent
IAP	Incident Action Plan
IC	Incident Commander
ICP	Incident Command Post
ICS	Incident Command System
IEMS	Integrated Emergency Management System
IMT	Incident Management Team
IND	Improvised Nuclear Device
ISC	Integrated Support Command (U.S. Coast Guard facility, Kodiak)
JIC	Joint Information Center
JOC	Joint Operations Center
KANA	Kodiak Area Native Association
KARES	Kodiak Amateur Radio Emergency Services
KEOP	Kodiak Emergency Operations Plan
KIB	Kodiak Island Borough
KIBSD	Kodiak Island Borough School District

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KISAR	Kodiak Island Search and Rescue
KLC	Kodiak Launch Center
KPD	Kodiak Police Department
KSCP	Kodiak Subarea Oil Spill Contingency Plan
L	Military designator for Lewisite, a chemical blister agent
LEPC	Local Emergency Planning Committee
LEPD	Local Emergency Planning District
LOSC	Local On-Scene Coordinator
MAC	Multi-Agency Coordinating (Group)
MIST	Man-in-Simulant Trials
MBO	Management by objectives
MSDS	Material Safety Data Sheets
NAWAS	National Warning System
NBC	Nuclear, Biological, and Chemical
NDPO	National Domestic Preparedness Office
NECC	National Emergency Coordination Center
NIIMS	National Interagency Incident Management System
NRT	National Response Team
NTH	National Terrorism Hotline
NOAA	National Oceanic and Atmospheric Administration
NTSB	National Transportation Safety Board
NWS	National Weather Service
ODPCP	Oil Discharge Prevention and Contingency Plan (State of Alaska)
OEM	Office of Emergency Management
OHS	Office of Homeland Security (Alaska)
OJP	Office of Justice Programs
OSHA	Occupational Safety and Health Administration
PDD	Presidential Decision Directive
PF	Protection Factor
PIO	Public Information Officer
PKIMC	Providence Kodiak Island Medical Center
POC	Point of Contact
PPE	Personal Protective Equipment
PPV	Positive Pressure Ventilation
PTE	Potential Threat Element
PWS	Prince William Sound
RCRA	Resource Conservation Recovery Act of 1976
RP	Responsible Party
RPOSC	Responsible Party On-Scene Coordinator
RRIS	Rapid Response Information System
SARA	Superfund Amendments and Reauthorization Act of 1986
SBCCOM	(US Army) Soldier, Biological, and Chemical Command
SCBA	Self-contained Breathing Apparatus
SCO	State Coordinating Officer
SCP	Subarea Oil Spill Contingency Plan
SECC	State Emergency Coordination Center
SERC	State Emergency Response Commission
SPCC	Spill Prevention, Control, and Countermeasures (plan)
SOP	Standard Operating Procedures

SOSC	State On-Scene Coordinator
T³	Triage, Treatment, and Transportation
TIA	Terrorism Incident Annex
USCG	United States Coast Guard
VRP	Vessel Response Plan
VX	Military designator for a chemical nerve agent
WMD	Weapon(s) of Mass Destruction