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Introduced by: Borough Assembly
Requested by: Borough Assembly
Drafted by: Borough Assembly
Introduced on: 03/05/2015
Adopted on: 03/05/2015

**KODIAK ISLAND BOROUGH
RESOLUTION NO. FY2015-21**

**A RESOLUTION OF THE KODIAK ISLAND BOROUGH ASSEMBLY
ADOPTING THE KODIAK ISLAND BOROUGH STRATEGIC PLAN
FOR THE YEARS 2015-2020**

WHEREAS, a strategic plan consisting of priorities of the Borough is needed to guide the budget process and ensure that the Assembly clearly communicates its priorities to Borough staff and the public; and

WHEREAS, the Kodiak Island Borough Assembly conducted a strategic planning meeting on Saturday, January 17, 2015 to determine the priorities for the Borough; and

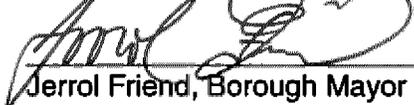
WHEREAS, the Assembly identified four strategic directions and seven 2015 priorities for its strategic plan and desires to adopt these by resolution; and

NOW, THEREFORE BE IT RESOLVED BY THE KODIAK ISLAND BOROUGH ASSEMBLY THAT that the Kodiak Island Borough Strategic Plan for the years 2015-2020 is hereby adopted; and

NOW, BE IT FURTHER RESOLVED BY THE KODIAK ISLAND BOROUGH ASSEMBLY THAT Borough staff is hereby directed to develop action plans on the seven 2015 priorities and in a period of six months to a year, submit performance measure reports on how these priorities were addressed.

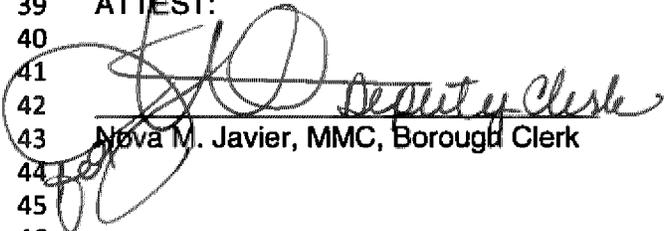
**ADOPTED BY THE ASSEMBLY OF THE KODIAK ISLAND BOROUGH
THIS FIFTH DAY OF MARCH, 2015**

KODIAK ISLAND BOROUGH



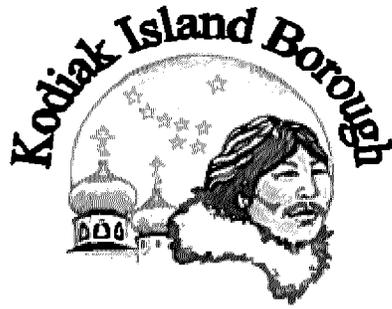
Jerrol Friend, Borough Mayor

ATTEST:



Nova M. Javier, MMC, Borough Clerk

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STRATEGIC PLAN FOR 2015-2020

PURPOSE

The Kodiak Island Borough government exists to improve the quality of life in our community.

ENVISIONED FUTURE 2030

Kodiak has entrusted government with powers that promote a vibrant, diverse, and growing economy centered on Kodiak's unique qualities. This includes a focus on a reasonable cost of living and a great quality of life where diverse cultures and viewpoints come together. This includes an engaged community of citizens who are working, living, and thriving together.

STRATEGIC DIRECTION

- 1. Ensure fiscal stability for borough government and the community**
 - a) Balance revenue and expenditures to ensure the health of our community
 - b) Facilitate public understanding of borough finances and operations
 - c) Communicate short and long term obligations with the public
 - d) Promote public understanding of the Facilities fund
 - e) Develop a Borough/KIBSD multi-year fiscal plan
 - f) Maintain quality employees and develop a succession plan for key personnel

- 2. Foster responsible economic development throughout the borough**
 - a) Build a framework that encourages business development
 - b) Seek to diversify our economy
 - c) Promote and advocate for a healthy and vibrant fisheries industry
 - d) Enhance Kodiak based seafood and marine science research and education opportunities

- 87 **3. Build a strong sense of community**
88 a) Promote a culture of public trust of elected officials, appointed officials, and staff
89 b) Increase involvement of all citizens in governance
90 c) Encourage multi-cultural engagement in civic activities
91 d) Increase communication and cooperation with our island communities
92 e) Capitalize on community partnerships
93
94 **4. Encourage land use for the maximum benefit of the community**
95 a) Develop land sale plan to maximum potential for community's quality of life
96 b) Develop plans for utilization of borough land that achieves multiple land and
97 housing options
98 c) Collaborate with other land owners for land development
99 d) Review building and zoning codes to ensure they serve the best interest of the
100 community
101

102 **2015 PRIORITIES**
103

- 104 • Facilitate public understanding of borough finances and operations
105 • Communicate short and long term obligations with the public
106 • Promote public understanding of the Facilities fund
107 • Develop a Borough/KIBSD multi-year fiscal plan
108 • Build a framework that encourages business development
109 • Develop land sale plan to maximum potential for community's quality of life
110 • Review building and zoning codes to ensure they serve the best interest of the
111 community

